

STAFF REPORT

Department/Function:	Corporate Services
<u>Chair:</u>	Councillor Jeff Bumstead
Meeting Date:	November 11, 2020
<u>Report No.:</u>	OS-2020-89
<u>Report Title:</u>	2021 Operating and Capital Budget

RECOMMENDATION:

1. Operating and Capital Budget

That Report No. CS-2020-79 regarding the 2021 Operating and Capital Budget be received for information and that the following motions be brought forward to the Special Council Meeting on November 26, 2020.

2. Library Board

That a grant to the Library Board in the amount of \$411,552 plus allocated costs of \$66,972 be approved.

3. Operational Services Summer Students

That the current staff complement for Operational services, consisting of ten 18 week summer students and two 8 week summer students, be changed to four 26 week seasonal positions and three 18 week summer students.

4. Water and Wastewater Rates By-law

That a By-law No. **2020-61** to establish rates for Water and Wastewater Services be brought forward to the special council meeting, November 25, 2020.

5. 2021 Operating and Capital Budget Approval

That the 2021 Draft Operating and Capital Budget, as amended by Schedule C and as it pertains to Operational Services, be recommended to Council.

INTRODUCTION/BACKGROUND:

Section 290 of the Municipal Act requires a municipality to prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality. Project priorities and capital requirements are reviewed each year during the Long Term Plan discussions. The 2021 - 2030 Long Term Plan was accepted by Council on October 29, 2020. The 2021 projects and capital from the Long Term Plan have been included in this draft, unless otherwise noted.

The current budget process provides for Council approval of the 2021 Operating and Capital Budget in 2020, for implementation January 1st of the following year. Approval of the budget ahead of January 1, enables staff to proceed with planned projects as early as possible.

It is anticipated that the Tax Rates and Budget Estimates By-law will be brought forward in the spring with adjustments made for the following:

- Update of budget amounts for projects carried forward from 2020 if necessary.
- > Review of Assessment and tax rate information.

ANALYSIS BUDGET PROCESS:

The budget process this year was undertaken with knowledge that Council was looking to find efficiencies where possible in order to meet a target rate increase of 2%. Managers, finance staff and the CAO met to review each division's budget and identify areas that may be either under or over funded based on historical data. During this process, accounts are reviewed looking at the prior year spending as well as a three year average to see if budget increases or decreases are required based on historical data. This analysis helps to control increases by ensuring decreases that are warranted are also included.

The CEO of the library compiled the library budget with the assistance of finance staff. It is anticipated that the Library Board will hold a budget meeting Monday Nov 9, 2020.

The budget attached is presented as follows:

- Green sheets Annual/Operating expenditures
- Yellow sheets Projects/Capital expenditures
- Budget Request information sheets

The budget is presented in a summary format, meaning that a large number of accounts that staff use to track expenditures on a more detailed basis are grouped together. This process has been successful in keeping operating budgets tight. We are able to combine many accounts that are slightly below or above budget each year, and the variances are combined rather than looked at individually. Council members wishing to see the line by line detail that supports the summary format are welcome to contact the Treasurer for a copy.

2021 OPERATING BUDGET

This draft of the budget includes increase and decreases as outlined in Schedule "A" for tax supported functions broken down by these categories:

- Changes in Estimated Revenue
- Changes Related to Existing Contracts and Inflationary Pressures
- Changes Related to Outside Agencies/Boards
- Analysis of Purchasing Trends
- Recommendations from the Long Term Plan

WHAT'S NOT INCLUDED IN THIS DRAFT

Items not included in this draft of the budget are identified on Schedule "C" for Council's consideration. Presentations from outside agencies and boards have been scheduled where significant increases in budget have been requested or where an agency or board has specifically requested a delegation to present to Council. New projects and significant or service level changes are supported by budget request sheets attached to this report.

<u>TAX RATE</u>

The overall change to the total tax rate is comprised of changes in the County, Education, Municipal and Policing amounts. The budget as presented, looks at the change in the municipal budget including policing, over the prior year, as well as the effect on the municipal tax rate. Information will be presented in the spring regarding the overall impact to the tax payer once an updated tax roll showing all new changes to the roll has been received from MPAC. With the postponement of the Province-wide reassessment, property assessments for the 2021 property tax year will continue to be based on the January 1, 2016 valuation date. Shifts in taxation as a result of market value changes in assessment will not occur in 2021, however changes due to new construction will still occur.

FINANCIAL/BUDGET IMPACT:

The base budget, as written, has an increase of \$347,105 when comparing the 2021 budget to that of 2020.

The base budget includes contributions to other organizations Council has supported in past years including Georgian Bay Forever, SSEA, EDCNS and the Culture Alliance.

A list of additional budget requirements has been compiled based on previous Council discussions and department requests for Council's consideration (shown on Schedule "C"). Should all of these items be approved, the potential increase to the tax levy would be \$452,474. A portion of this increase (estimated at \$93,000) will be absorbed by growth in assessment due to new homes/new construction in the municipality. Municipal Tax Equity Consultants Inc. has estimated **growth** to be 0.98% based on information available in October. The growth percentage may increase prior to the return of the 2021 Assessment Roll in December. There are also some projects noted on this list that Council could decide to fund from the 2020 surplus, thereby reducing the net tax impact.

STAFF COMPLEMENT – SUMMER STUDENTS

The Manager of Parks, Recreation and Facility Services has reviewed the current complement of summer students and is requesting a change be made to accommodate seasonal workers in lieu of some of our summer students. A budget work sheet has been provided with details. This would be implemented for 2021 with a budget equivalent to 2020 and reviewed again prior to the 2022 budget discussions.

It is recommended that the current staff complement for Operational Services, consisting of ten 18 week summer students and two 8 week summer students, be changed to four 26 week seasonal positions and three 18 week summer students.

Student Minimum Wage

In 2020 the student wage grid was revised to include a rate increase for returning students in their 2nd and 3rd years. The minimum wage has increased in 2020 from \$14.00 to \$14.25 for students aged 18 and over and from \$13.15 to \$13.40 for age 18 and under. This increase has been included in the salary budgets, however no increase has been applied to the Year 2 and Year 3 rate.

DEVELOPMENT CHARGES

A review of the Township's Development Charges was undertaken through a Development Charge Background Study and an amended Development Charge By-law passed in February, 2020.

The Development Charges used for funding projects in this plan are based on the current By-law.

The funds available in the water DCA account are not adequate to fund the Phase 2 upgrades to the TAWTP and therefore debt will be required. Debt payments for the development charge portion of the upgrades to the Victoria Harbour Wastewater Treatment Plant have been 50% funded by the wastewater rates. Currently, the annual development charges collected for wastewater will not support the additional annual principal and interest payments, at least until the current DC loan for work on the Port McNicoll Plant expires in 2027.

The 2021 proposed budget includes the following transfers from the Development Charge Reserve Funds:

Roads	\$ 54,000
Libraries – collection	8,325
Wastewater – debt payments	181,346
Water – debt payments	90,608
Tay Area Water Plant Upgrade	1,872,400
Parks and Recreation	13,500
Growth related studies	12,600

LIBRARY BUDGET

The 2021 Budget for the Library has been prepared and the CEO is hoping to have a special Library Board meeting in advance of the Township's budget discussions. The draft budget provides for a grant to the Library of **\$411,552** (excluding allocated costs of **\$66,972**), which is an increase of \$13,164 or 3.3% compared to 2020. This increase is largely attributable to the merit increases for new staff moving on the grid and increasing the annual transfer to reserves for buildings by \$2,000.

WATER AND WASTEWATER BUDGETS

Approximately 57% of Township households are serviced by water, and 40% are serviced by wastewater. The expenditures related to water and wastewater, are borne by the utility customers.

Schedule "B" attached shows the 2021 Water and Wastewater Budget increases broken down by:

- Changes in Estimated Revenue
- Changes Related to Existing Contracts and Inflationary Pressures
- Changes Related to Analysis of Purchasing Trends
- Recommendations from the Long Term Plan

Water and Wastewater Rate Study

The 2021 budget reflects the rates calculated in the Water and Wastewater Rate Study as amended and adopted by Council September 27, 2017. Wastewater rates increase 4% and there is no change to the water rate.

The residential flat rate is as follows:

2021			
Flat Rat	Quarterly	Annual	
Water	\$208.25	\$833.00	
Wastewater	236.50	\$946.00	
	\$444.75	\$1,779.00	

The by-law to establish rates for water and wastewater services was reviewed and minor amendments made to clarify when properties are not required to pay rates. These have been highlighted on the attached by-laws. It is recommended that Rates for Water and Wastewater Services By-law No. 2020-61 be brought forward to the regular council meeting, November 25, 2020, for passage.

WATER AND WASTEWATER INFRASTRUCTURE FEES

Vacant lots fronting on a main have a benefit in that, the moment that a decision is made to improve the property (build a unit); the main is available to be connected to. There is a financial benefit to the property (in value/assessment), and there is a cost to the municipality in maintaining mains. The annual infrastructure fee that is levied on the final tax bill each year recognizes this benefit and associated cost.

As part of the 2017 Water and Wastewater Rate Study, infrastructure fees were reviewed and re-calculated. The study concluded that this annual charge should reflect these properties proportionate share of the annual infrastructure contribution required for the long term repair, maintenance and replacement of the water and wastewater linear infrastructure. Council approved a increase in rates to \$122.00 for water and \$122 for wastewater with a plan to increase the levies to the calculated cost of \$178 water and \$189 wastewater in 2023.

As such, as per Council's decision, the infrastructure fee for both water and wastewater will remain at \$122 for 2021. Properties meeting the criteria set out in the Township's Water and Wastewater Infrastructure Fee Policy will be subject to this charge in 2021.

PROJECTS/CAPITAL EXPENDITURES (yellow sheets)

The 2021 budget as presented provides for \$17.4 million in projects/capital expenditures, including the water and wastewater budgets. The budget includes all projects/purchases for 2021 which were included in the 2021-2030 Long Term Plan in Operational Services with the exception of Treatment Cassettes at the VH Wastewater Plant (moved to a future year), plus any of those 2020 projects/purchases that have been identified by staff as carry forwards. During a normal budget cycle the early approval of budgets assist staff in obtaining competitive pricing and completing work plans in a timely manner.

2020 SURPLUS

We expect to have an operating surplus at the close of 2020. In order to reduce the 2021 tax burden, the pole mounted radar unit has been identified as a one year cost and funded from the anticipated 2020 Surplus.

Schedule "C" lists a number of requests for additional budget funds not included in this draft of the budget. As these are mainly one time expenditures it is recommended that if approved these be funded from the 2020 surplus.

The increase in the cost of insurance and the decrease in OMPF funding, along with the added costs to add positions and implement changes resulting from the organizational review have made the 2% target increase very difficult to attain. This draft of the budget has a 2.7% increase to the taxpayer. It is recommended that the operating **budget be approved with this 2.7% increase.** The target of 2% could however be reached with the use of 2020 Surplus funds to phase in a portion of the wage costs related to the organizational review. Using \$68,000 surplus funds to phase in these budget additions would bring the increase to the taxpayer to 2%. Absent a strong census among committees, Council may decide on whether to use surplus funds or not on November 26, 2020.

CONCLUSION

Staff has invested time to ensure that the budget document represents the needs of the Municipality to the best of our ability and that the budget document reflects Council's priorities.

The recommendations resulting from the Budget Report are listed on page 1 of this report.

We look forward to discussing this report further with you on Thursday November 12, 2020 at 10:00a.m. Council members having questions are encouraged to come in and see the Treasurer for either specific or general questions.

Recommended By:

Date: November 6, 2020

Joanne Sanders Manager of Financial Services

Reviewed By:

Date: November 6, 2020

Daryl C. W. O'Shea General Manager, Corporate Services

Reviewed By:

Date: November 6, 2020

Lindsay Barron, CPA, CGA, HBCom. Chief Administrative Officer/Deputy Clerk

Township of Tay	
2021 Projects/Capital Summary	
Expenditures	
Corporate Services	\$ 525,000
Protective & Development Services	408,400
Operational Services - Fleet Operational Services - Roads & Bridges	630,000 1,549,261
Operational Services - Street Lighting	55,000
Operational Services - Wastewater	9,706,757
Operational Services - Water	4,136,800
Operational Services - Park, Recreation & Facillities	413,216
Total	\$ 17,424,434
Funding Sources:	
Tax Rate	391,763
Investment - Hydro	196,500
Municipal Reserves	6,371,616
Development Charges	1,939,900
Grants	108,200
Gas Tax Deferred Revenue	318,198 76,757
Prior Year's Surplus	145,500
Total	\$ 17,424,434

SIGNIFICANT CHANGES INCLUDED IN THE 20		
TAX SUPP	PORTED	-
BUDGET PRESSURE/DRIVER OF CHANGE	No Effect	Increase/(decrease) General Municipal
REVENUE		
Changes in Estimated Revenue		
Decrease in OMPF		(73,800
Reduction in reliance on Contingency Reserve		(117,500
Increase in Penalties and Interest		20,000
Increase in Aggregate Pit Fees		15,000
Transfer from Reserves, Reserve Funds	15,000	
Transfer from 2020 Surplus	10,000	
Supplementary taxes		30,000
Decrease in Interest income	(33,000)	,
Loss of rent revenue - LCBO		(1,800
Total Increase/(Decrease) in Revenue	(8,000)	(128,100
EXPENSES		
Changes Related to Existing Contracts and Inflationary Pressures		04.020
Insurance Renewal Estimate (20% over 2020 actual) Salaries & Benefits		84,039 157,528
Remove overtime budget in Corporate Services, re: SSEA Financial Services		(32,540
Increase in allocation to Water Wastewater		(52,340
Annual Software Maintenance		6,700
Fire Dispatch Agreement & Joint Services		1,590
Increase in Office Cleaning contract (non Covid related)		9,760
Changes Related to Outside Agencies/Boards		
Tay Township Library		13,164
Economic Development Corporation North Simcoe		1,520
Severn Sound Environmental Association		3,727
Culture Alliance		-
Georgian Bay Forever Changes Related to Analysis of Purchasing Trends		
Increase in materials and equipment - fire		4,000
Increase in building maintenance - fire		2,500
Decrease in Hydro & Natural Gas Consumption		(1,600
Vehicle repairs and maintenance reduction		(42,000 42,000
Add budget for Mechanic Shop tools and supplies Transfers to Reserves for Operating - Election		(1,700
Misc. Small budget adjustments		1,663
Recommendations from the Long Term Plan		
Transfers to Reserves for Capital - Vehicles, Equipment and Buildings		30,000
Pole Mounted Radar Unit	10,000	
Interest transferred to Future Capital Reserve	(33,000)	
Transfer to Fire Capital		(2,000
Other		
Official Plan and Zoning By-law (Increase in Budget)	15,000	
Accessibility Budget	15,000	(5,000
Asset Management Plan legilsative requirements - consulting assistance		5,000
	- 8,000	219,005
		-,

SCHEDULE "B"	
SCHEDULE B SIGNIFICANT CHANGES IN 2021 DRAFT BUDGET	
UTILITY SUPPORTED	
	Increase/(decrease)
BUDGET PRESSURE/DRIVER OF CHANGE	Water & Wastewater
REVENUE	
Changes in Estimated Revenue	
Water & Wastewater Acct. Billings	106,292
Interest Revenue	537
Total Increase/(Decrease) in Revenue	106,829
Total Inclease/ (Declease) in Revenue	100,829
EXPENSES	
Changes Related to Existing Contracts and Inflationary Pressures	
Salaries & Benefits	49,651
Outside Services (Pall 24/7 phone and programming service support)	2,000
Increase in Computer Software and Hardware Maintenance Costs	18,212
Insurance Renewal Estimate (20% over 2020 actual)	17,789
Decrease in Repairs & Maintenance costs for Water Distribution Equipment	(50,000)
Changes Related to Analysis of Purchasing Trends	
Decrease in Treatment Chemicals - Water	(50,000)
Recommendations from the Long Term Plan	
Transfers to Reserves for Capital	119,177
Total Increase/(Decrease) in Expenses	106,829
Total Changes included in draft 2021 Preliminary Budget	-
rotar changes included in drait 2021 Freininiary Budget	

SCHEDULE "C" - 2	2021 TOTAL BUDGET IMPACT	Mater (Marsternet	
		Water/Wastewater	
	Tax Supported	Rates Supported	Council Recommendation
	\$ Increase/ (decrease)		(Recommend/ Not Recommend/ Defer)
Changes included in Preliminary Budget :	\$ mercuse/ (decreuse/		
Reduction of OMPF	73,800		
Reduction of Transfer from Contingency Reserve	117,500		
Budget for Supplementary Taxes	(30,000)		
Council	509		
Corporate Services	12,340		
Protective and Development Services	108,614		
Operational Services	64,342		
	347,105		
Changes Related to Service Delivery			
PDS -Additional Municipal Law Enforcement Summer Student	12,270		
PDS -Remove Administrative Support Summer Student	(11,900)		
PDS -Incident Management System Training (increased funding)	7,500		
PDS -Master Stream Nozzle	6,000		
PDS -Flow Meter/Stabilizing Struts – Fire	1,000		
PDS -Stabilizing struts	5,000		
PDS -Flag Poles (increased funding)	3,000		
PDS -Victoria Harbour Fire Hall lights	2,500		
OPS -Traffic Safety Plan	10,000		
OPS -Engineering Services for Operational Services	45,000	30,000	
CS - Compensation Review	25,000		
CS - Georgian Bay Forever	60.000		
CS - YMCA, Loan to be paid monthly and re-assessed in June 2021	60,000 165,370		
Other Amendments			
Total All Changes	512,475		
Funding form Surplus to phase in costs related to Organizational Review	(68,000)		
Funding TBD from 2020 Surplus (\$10,000 already included in base budget)	(105,370)		
Funding from Reserves	(60,000)	(30,000)	
Total Requirement	279,105		
Estimated Increase in Assessment Growth (1%)	(93,000)		
Total 2020 Requirement Less Growth	186,105		
Municipal Budget increase to be funded by Taxation	2.00%		

TOWNSHIP 2021 OPERATII			
	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
OPERATIONAL SERVICES Roads, Engineering, and Fleet Services			
REVENUE			
User Fees and Service Charges	29,956.50	10,000.00	25,000.00
Licences, Permits, Rents	3,660.00	2,500.00	2,500.00
Transfers from Reserves / Reserve Funds Other	15,000.00 672.91	15,000.00 500.00	65,000.00 500.00
TOTAL REVENUE	49,289.41	28,000.00	93,000.00
EXPENSES			
Administrative / Overhead			
Salaries and Benefits	885,570.56	1,254,694.00	1,256,696.00
Insurance / Insurance Deductible Contracted Services	102,698.22	82,393.00	113,287.00 60,500.00
Communications	5,321.44 2,354.52	10,500.00 3,885.00	3,885.00
Roads Building, Shop, and Fleet Supplies	73,041.26	53,155.00	53,155.00
Debt (Interest and Principal) Other	34,473.45 23,043.98	68,903.91 19,900.00	68,888.91 20,500.00
other	23,043.90	19,900.00	20,500.00
Operations			
Bridges and Culverts	10,920.54 89,510.58	32,000.00	20,000.00
Roadside Maintenance Hardtop Maintenance	73,414.00	119,500.00 120.000.00	131,500.00 120,000.00
Loosetop Maintenance	115,087.30	194,000.00	194,000.00
Winter Maintenance	66,264.55	105,000.00	105,000.00
Signs, Guiderails, Sidewalks, etc.	7,591.36	89,500.00	89,500.00
Vehicles and Equipment			
Heavy Service	24 025 00	74 745 00	70.017.00
Diesel, License, and Insurance Repairs and Maintenance	26,935.09 50,763.99	76,745.00 105,000.00	78,017.00 63,000.00
	00,700.77	100,000.00	00,000.00
Light & Medium Service	40.075.05		04,000,00
Diesel, License, and Insurance Repairs and Maintenance	19,975.25 11,840.58	31,669.00 15,000.00	31,993.00 15,000.00
		,	10,000100
Equipment Diesel, License, and Insurance	21,292.42	45 172 00	46,498.00
Repairs and Maintenance	51,265.80	45,173.00 77,600.00	77,600.00
Mechanic Materials and Equipment	11,269.68	0.00	42,000.00
Streetlighting	92,442.66	156,723.00	156,723.00
Transfer to Own Funds Infrastructure/Bridges	75,000.00	75,000.00	75,000.00
Municipal Fleet	205,000.00	216,000.00	226,000.00
Reserve repayment	0.00	0.00	515,722.00
Capital	812,785.00	812,785.00	297,063.00
TOTAL EXPENSES	2,867,862.23	3,765,125.91	3,861,527.91
	(2.040.570.05)	(0.707.605.04)	(0.7/0.507.04)
TOTAL ROADS, ENGINEERING, AND FLEET SERVICES Page 13	(2,818,572.82)	(3,737,125.91)	(3,768,527.91)
raye is			

TOWNSHIP C 2021 OPERATING			
	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
OPERATIONAL SERVICES Wastewater	001120		
REVENUE			
Billings Late Payment Penalties Transfers from Reserves / Reserve Funds Interest Vacant Lot Levies	1,666,296.05 294.29 (973.08) 0.00 25,620.00	2,215,924.00 15,000.00 181,346.00 30,000.00 25,620.00	2,322,094.00 15,000.00 181,346.00 30,000.00 25,742.00
TOTAL REVENUE	1,691,237.26	2,467,890.00	2,574,182.00
Administrative / Overhead Salaries and Benefits Insurance / Insurance Deductible Contracted Services Communications Master Servicing Study Plant Supplies and Equipment Chemicals Other	302,323.37 100,076.04 33,896.37 9,651.56 0.00 7,678.70 34,418.44 26,813.33	440,904.00 105,920.00 41,200.00 11,410.00 33,966.70 7,400.00 35,000.00 28,317.00	458,814.00 120,091.00 41,200.00 11,410.00 33,966.70 7,400.00 35,000.00 39,797.00
Port McNicoll Hydro, Water, and Gas Collection Repairs and Maintenance Building Repairs and Maintenance Sludge Disposal TWP. Vehicles and Equipment Rental Chemicals and Testing Debt (Interest and Principal) Other (Taxes, Grass Cutting)	$\begin{array}{c} 138, 433.72\\ 44, 686.01\\ 6, 280.26\\ 16, 095.45\\ 0.00\\ 6, 185.49\\ 92, 764.98\\ 60, 583.09 \end{array}$	$\begin{array}{c} 211,742.00\\ 65,000.00\\ 20,000.00\\ 35,000.00\\ 2,000.00\\ 9,000.00\\ 123,686.64\\ 6,686.00\end{array}$	$\begin{array}{c} 211,742.00\\ 65,000.00\\ 20,000.00\\ 35,000.00\\ 2,000.00\\ 9,000.00\\ 123,686.64\\ 6,725.00\end{array}$
Victoria Harbour Hydro, Water, and Gas Collection Repairs and Maintenance Building Repairs and Maintenance Sludge Disposal TWP. Vehicles and Equipment Rental Chemicals and Testing Debt (Interest and Principal) Other (Taxes, Grass Cutting)	102,721.88 37,356.82 110,290.84 154,859.94 0.00 8,596.68 162,320.16 45,367.82	$146,942.00 \\ 55,000.00 \\ 70,000.00 \\ 143,000.00 \\ 1,000.00 \\ 9,000.00 \\ 161,780.16 \\ 22,045.00$	146,942.00 55,000.00 70,000.00 143,000.00 1,000.00 9,000.00 161,569.16 22,200.00
Vehicles Fuel, License, and Insurance Repairs and Maintenance Transfer to Own Funds Vehicle Reserve Transfer Transfer to Reserve	7,707.63 2,164.91 9,000.00 654,258.00	12,633.00 6,000.00 9,000.00 654,257.50	12,795.00 6,000.00 9,000.00 716,843.50
TOTAL EXPENSES	2,174,531.49	2,467,890.00	2,574,182.00
TOTAL WASTEWATER	(483,294.23)	0.00	0.00
Page 14	(400,274.20)	0.00	0.00

TOWNSH	IP OF TAY			
2021 OPERATING BUDGET				
	2020 YTD Actual	2020 BUDGET	2021 BUDGET	
	06-11-20			
OPERATIONAL SERVICES Water				
REVENUE				
Billings	2,159,306.05	2,880,559.00	2,880,559.00	
Late Payment Penalties	506.84	25,000.00	25,000.00	
Transfers from Reserves / Reserve Funds	0.00	90,608.19	90,608.19	
Interest Vacant Lot Levies	0.00 40,016.00	40,000.00 40,016.00	40,000.00 40,016.00	
Other	140.00	1,000.00	1,000.00	
TOTAL REVENUE	2,199,968.89	3,077,183.19	3,077,183.19	
EXPENSES				
Administrative / Overhead				
Salaries and Benefits	486,263.14	640,773.00	672,011.00	
Insurance / Insurance Deductible Contracted Services	86,824.16 4,961.93	101,036.00 12,500.00	104,189.00 12,500.00	
Communications	9,455.99	12,400.00	12,400.00	
Master Servicing Study	0.00	100,000.00	100,000.00	
Plant Supplies and Equipment Water Debt - DCA (Interest and Principal)	3,815.69 45,332.60	15,400.00 90,608.19	15,400.00 90,599.19	
C of A Upgrades Debt (Interest and Principal)	247,124.92	489,709.84	489,392.84	
Other	23,588.15	44,163.00	50,895.00	
Tay Area WTP				
Hydro, Water, and Gas	97,233.58	109,942.00	109,942.00	
Equipment Repairs and Maintenance Building Repairs and Maintenance	97,859.86 0.00	50,000.00 10,000.00	50,000.00 10,000.00	
Chemicals, Testing, and Disposal	112,772.44	138,000.00	88,000.00	
Contracted Services Other (Taxes, Grass Cutting)	3,192.41 10,352.17	20,000.00 10,773.00	22,000.00 10,850.00	
		.,	.,	
Tay Area Water Distribution Hydro, Water, and Gas	22,824.77	38,100.00	38,100.00	
Equipment Repairs and Maintenance	74,788.72	100,000.00	60,000.00	
TWP. Vehicles and Equipment Rental Contracted Services	0.00 19,237.94	8,000.00 47,187.00	8,000.00 47,187.00	
Other (Taxes, Grass Cutting)	5,977.33	6,432.00	6,625.00	
Popo WTD				
Rope WTP Hydro and Telephone	10,375.57	20,700.00	20,700.00	
Equipment Repairs and Maintenance	23,144.69	35,000.00	25,000.00	
Building Repairs and Maintenance Chemicals, Testing, and Disposal	1,060.34 22,790.28	0.00 31,000.00	0.00 31,000.00	
Other (Taxes, Outside Services)	2,910.30	5,386.00	5,425.00	
Vehicles				
Fuel, License, and Insurance	6,713.65	13,884.00	14,187.00	
Repairs and Maintenance	2,565.52	6,000.00	6,000.00	
Transfer to Own Funds		000 100 1	074 700 11	
Transfer to Reserve	919,789.68	920,189.16	976,780.16	
TOTAL EXPENSES	2,340,955.83	3,077,183.19	3,077,183.19	
TOTAL WATER	(140,986.94)	0.00	0.00	
Page 15				

TOWNSHIP OF TAY 2021 OPERATING BUDGET 2020 YTD Actual 2020 BUDGET 2021 BUDGET 06-11-20 **OPERATIONAL SERVICES** Parks, Recreation and Facility Services REVENUE Grants (Includes Deferred Revenue) 0.00 16,350.00 0.00 Program Registration 3,083.95 64,500.00 64,500.00 Tay Community Rink 9,850.00 23,000.00 23,000.00 **Community Rentals** 18,948.77 33,247.00 31,774.00 Donations 4,934.20 3,000.00 3,000.00 Other (Prior Year Surplus and Grass Cutting) 5,022.00 5,022.00 5,525.00 127,799.00 TOTAL REVENUE 41,838.92 145,119.00 **EXPENSES Recreation Programming** Salaries and Benefits 41,667.13 105,059.00 101,732.00 Administrative / Overhead 8,439,98 17,150,00 17,150.00 3,469.87 50,200.00 Camp and Program Costs 50,200.00 Parks Salaries and Benefits 477,238.71 730,433.00 735,324.00 54,149.00 Insurance / Insurance Deductible 42,935.00 50,223.66 57,000.00 Administrative / Overhead 44,223.70 57,000.00 Parks, Facilities, and Diamonds 150,448.30 190,079.58 190,566.58 **Community Centres** 19,222.42 34,302.00 34,302.00 Grant Program Expenses 16,553.81 16,350.00 0.00 Vehicles and Equipment Vehicle Fuel, License, and Insurance 12,158.20 20,316.00 20,941.00 Vehicle Repairs and Maintenance 8,375.88 10,000.00 10,000.00 5,000.00 Equipment Rental and Fuel 906.17 5,000.00 Equipment Repairs and Maintenance 14.242.25 15,000.00 15,000.00 Library Grant 465,444.00 465,444.00 478,524.00 Transfer to Own Funds Municipal Fleet, Buildings, Trail/Docks 103,000.00 103,000.00 108,000.00 Capital 63,500.00 63,500.00 63,500.00 TOTAL EXPENSES 1,479,114.08 1,925,768.58 1,941,388.58 TOTAL PARKS, RECREATION AND FACILITY SERVICES (1,437,275.16) (1,780,649.58) (1,813,589.58)

Page 16

2021 PROJECTS/CAPITAL BUDGET				
OPERATIONAL SERVICES ROAD OPERATIONS				
GOVERNMENT OF CANADA (GAS TAX REBATE) TRANS OPERATING BUDGET TRANSFER INVESTMENT INCOME FROM OPERATING TRANS FROM RESERVE FUNDS PRIOR YEAR SURPLUS/DEFICIT TRANSFER FROM RESERVES Infrastructure/Bridges Reserve Capital Infrastructure Reserve	\$	(453,500) (188,500)	\$	(318,198) (297,063) (101,000) (54,000) (137,000) (642,000)
INFRASTRUCTURE/BRIDGES TENDERED CONTRACTS - Carry Forward Rosemount Road - South Bridge (RB5) Design & Approvals				136,500
Rumney Road Culvert (RC1)				25,000
Rosemount Rd. North Bridge (RB4) - Guide Rail				20,000
Granny White Bridge - Hog Creek (RB6) - Restoration				272,000
PUBLIC WORKS OTHER King Road Turn Around Bayside Avenue Turnaround (2) Public Works Shop Parking Lot Patch Public Works/Parks Yard Resurfacing Albin Road Guide Rail Grandview Road Guide Rail Pole Mounted Radar Board Roads Shop roof Repair on Corp Serv.				7,500 40,000 15,000 100,000 13,000 13,000 10,000
2021 ROAD PROGRAM TENDERED CONTRACTS Davidson Street (Fourth to Third) - Asphalt Elliot Sideroad (Ron Jones Rd to Wood Rd - Surface Treated Albin Road (West Limit to Pine St) - Asphalt BaySt (Park St. to West St.) - Asphalt To Be Determined		11,000 117,700 154,000 75,900 411,661		770,261
SIDEWALKS TENDERED CONTRACTS - Carry Forward Seventh Avenue				127,000
TOTAL ROAD OPERATIONS Page 17				-

TOWNSHIP OF TAY
2021 PROJECTS/CAPITAL BUDGET STREETLIGHTING TRANSFER FROM RESERVES
Streetlighting Reserve \$ (55,000) FIXTURES AND EQUIPMENT - Carry Forward 55,000 TOTAL STREETLIGHTING _____ Page 18 ______

TOWNSHIP OF TAY 2021 PROJECTS/CAPITAL BUDGET

WASTEWATER

DEFERRED REVENUE - PP & GB Grant DEBT (DCA) DEBT TRANSFER FROM RESERVES Wastewater Capital Reserve Contigency Reserve EQUIPMENT Capital Contingency Allowance (pumps, blowers etc.)	\$(1,699,000) \$ (55,000)	(76,757) (3,250,000) (4,626,000) (1,754,000) 30,000
COLLECTION SYSTEM		
PM WASTEWATER TREATMENT PLANT		
Control Panel Upgrades		15,000
VH WASTEWATER TREATMENT PLANT		
EQUIPMENT Equipment replacement		30,000
ENGINEERING - Carry Forward Phase 2 upgrade - Design and Approval		500,000
Phase 2 upgrade - Construction		9,000,000
OUTSIDE SERVICES - Carry Forward PARADISE POINT & GRANDVIEW BEACH Hydrogeological Study		131,757
TOTAL WASTEWATER		
Dage 10		

Page 19

TOWNSHIP OF TAY 2021 PROJECTS/CAPITAL BUDGET	
WATER	
TRANSFER INVESTMENT INCOME FROM OPERATING TRANSFER FROM RESERVE FUNDS TRANSFER FROM RESERVES Water Capital Reserve	(95,500) (1,872,400) (2,158,900)
DISTRIBUTION SYSTEM Water Modelling Analysis	50,000
Distribution equipment	15,000
Port McNicoll Standpipe Inspection	5,000
TAY AREA WATER TREATMENT PLANT	
EQUIPMENT Chlorine Analyzer Replacement	26,800
TENDERED CONTRACTS Phase 2 Upgrades - Construction	3,970,000
ROPE WATER TREATMENT PLANT EQUIPMENT	
Control Panel upgrades	60,000
TOTAL WATER Page 20	<u> </u>

TOWNSHIP OF TAY 2021 PROJECTS/CAPITAL BUDGET

OPERATIONAL SERVICES PARKS, RECREATION AND FACILITY SERVICES

GRANTS - COUNTY OF SIMCOE		\$ (30,000)
GRANTS - ENERGY REBATE DEFERRED REVENUE		(15,000)
SALE OF FIXED ASSETS PRIOR YEAR SURPLUS		(3,500)
TRANS OPERATING BUDGET TRANSFER FROM RESERVE FUNDS		(63,500) (13,500)
TRANSFER FROM RESERVES Municipal Reserves - Infrastructure/Bridges	(30,000)	(287,716)
Municipal Reserves - Buildings Municipal Reserves Tay Shore Trail/	(140,700)	
Albert Street Docks Reserve Parks & Recreation Reserve	(6,500) (110,516)	
MACKENZIE BEACH PARK PARK IMPROVEMENTS - Carry Forward		45,516
BUILDING IMPROVEMENTS - Carry Forward Accessibility Washroom Upgrade		144,200
OAKWOOD PARK LAND IMPROVEMENTS - Carry Forward		40,000
Hard surface area / drainage		
PATTERSON PARK EQUIPMENT		55,000
Play Structure Accessibility Connection for Pavillion - Carry Forward	35,000 20,000	00,000
BRIDGEVIEW PARK		
PARK IMPROVEMENTS Ball Diamond Refurbishment		10,000
GOVERNMENT DOCK (WAUBAUSHENE)		
Concrete refurbishment		20,000
TAY SHORE TRAIL LAND IMPROVEMENTS		60,000
Bridgeview Park Connection Asphalt Bridge work (St. Marie TB1)	\$50,000 \$10,000	
OAKWOOD COMMUNITY CENTRE		
BUILDING IMPROVEMENTS East Wall Repairs		20,000
PORT MCNICOLL COMMUNITY CENTRE		
BUILDING IMPROVEMENTS Eavestroughs		8,000
PORT MCNICOLL YOUTH CENTRE BUILDING IMPROVEMENTS		7,000
Indoor lighting		
EQUIPMENT Water Refill Station (Location TBD)		3,500
TOTAL PARKS, RECREATION AND FACILITY SERVICES Page 21		 -

1.1 Structure No. RC001

Structure Name:	Road Culvert 1		
Road Name:	Rumney Road		
Location:	North of Hogg	Valley Road	
Structure Type:	CSP Multi-Plate	e Arch Culvert(s)	
Number of Spans:	2	Span Lengths:	4.2 ,4.2 m
Overall Structure Width:	20.7m	Roadway Width:	6.8 m
Year of Construction:	1970	Current Load Limit:	N/A

2018 BCI:

68.1



Comments

Structure RC001 is generally in good to fair condition. Based on the current BCI, and structure type (CSP culvert) a rehabilitation is not recommended, and replacement of the culvert is recommended once the BCI reaches 40, in approximately 14 years. The maintenance needs listed above should be completed to extend the lifespan of the structure and improve hydraulic performance. Currently, the south culvert is fully blocked and as a result, the increased flow is causing erosion at the north culvert inlet. The cusping noted during the inspection should be monitored during future biennial inspections to ensure it does not progress.

Maintenance Need	Element and Comments	Estimated Cost
Other	Remove built up debris and beaver dam from channel	\$5,000.00
Hazard Signs	Replace plow marker signs at end treatments	\$500.00
Erosion Control	Install Slope Stabilization at inlet	\$2,500.00
	Maintenance Needs Total	\$8,000.00

Additional Investigations	Priority	Estimated Cost
Monitoring of Deformations, Settlements and Movements,	Normal	\$0.00

Roadside Protection Repairs	Priority	Estimated Cost
Repair Guide Rail	1 to 5 Years	\$1,500.00

Rehabilitation/Repair Required	Priority	Estimated Cost
	Rehabilitation Cost Subtotal	\$0.00

Estimate Value of Replacement Structure \$600,000.00

 Priority
 Estimated Cost

 Total Associated Work Cost
 \$0.00

Total Capital Works Costs			
Cost		Rehabilitation	Replacement
Subtotal:		N/A	\$600,000.00
Roadside Protection:		N/A	\$50,000.00
Staging:		N/A	\$0.00
Environmental Assessment		N/A	\$2,500.00
Contingencies:	10%	N/A	\$60,000.00
Engineering Design:	10%	N/A	\$60,000.00
	Total Capital Work Cost	N/A	\$772,500.00

1.1 Structure No. RB004

Structure Name:	Road Bridge 4		
Road Name:	Rosemount Roa	ad	
Location:	South of Hwy. 1	2	
Structure Type:	Cast-In-Place C	Concrete T-Beam	
Number of Spans:	1	Span Lengths:	7.6 m
Overall Structure Width:	5.7m	Roadway Width:	4.7 m
Year of Construction:	1932	Current Load Limit:	N/A



Comments

Structure RB004 is generally in fair to poor condition and is demonstrating signs of severe concrete deterioration on deck and soffit. Based on the current BCI, the structure has surpassed the typical threshold of being considered economically repairable and therefore the structure should be planned to be replaced within approximately 9 years, as the BCI approaches 40. Alternatively, a study into the economical feasibility of repairing the structure versus replacing it may be completed to determine the best course of action. If a rehabilitation is elected, concrete repairs, waterproofing and paving, barrier replacement and erosion protection should be completed within the next year. However, given the narrow, sub-standard driving platform width, consideration should be given to forgoing the rehabilitation and scheduling the replacement of the structure within 9 years. Consideration should also be given to replacing the steel beam guide rail system, end treatments and structure connections to help protect oncoming traffic. It is also recommended that an urgent Structure Evaluation be completed based on the deck and soffit within one year to ensure the load carrying capacity is adequate or if a load posting is required.

58.8

2018 BCI:

Maintenance Need	Element and Comments	Estimated Cost
Erosion Control	Repairs required to Abutment Walls, Slope	\$2,500.00
	Protection, Slope Protection,	
Deck Drainage	Repairs required to Deck Drainage,	\$1,000.00
	Maintenance Needs Total	\$3,500.00

Additional Investigations P	Priority	Estimated Cost
Feasibility Study U	Urgent	\$10,000.00

Roadside Protection Repairs	Priority	Estimated Cost
Replace Guide Rail, end treatments and structure	1 to 5 Years	\$52,000.00
connections		

Rehabilitation/Repair Required	Priority	Estimated Cost
Type A concrete repairs to barrier/parapet walls interior,	6 to 10 years	\$40,000.00
deck top, curbs,		
Type B concrete repairs to barrier/parapet walls exterior,	6 to 10 years	\$45,000.00
Girders, soffit,		
Type C concrete repairs to abutment walls, wingwalls,	6 to 10 years	\$10,000.00
Replace barrier system	6 to 10 years	\$25,000.00
Waterproof and Pave	6 to 10 years	\$15,000.00
General Items - Insurance, Mobilization, Access etc.	6 to 10 years	\$65,000.00
Rehabilitation	\$200,000.00	

Estimate Value of Replacement Structure		\$650,000.00
Associated Work	Priority	Estimated Cost
Traffic Control -	6 to 10 Years	\$15,000.00
Total Associa	ted Work Cost	\$15,000.00

Total Capital Works Costs				
Cost			Rehabilitation	Replacement
Subtotal:			\$215,000.00	\$815,000.00
Roadside Protection:			\$52,000.00	\$52,000.00
Staging:			N/A	\$0.00
Environmental Assessment			N/A	\$50,000.00
Contingencies:		10%	\$22,000.00	\$82,000.00
Engineering Design:		10%	\$22,000.00	\$82,000.00
	Total Capital Work	Cost	\$311,000.00	\$1,081,000.00

1.1 Structure No. RB006

Structure Name:	Road Bridge 6		
Road Name:	Granny White Side Road		
Location:	East of Reeves Road		
Structure Type:	Cast-In-Place Conc. Rigid Frame		
Number of Spans:	1	Span Lengths:	10.4 m
Overall Structure Width:	8.3m	Roadway Width:	7.2 m
Year of Construction:	1956	Current Load Limit:	N/A



Comments

Structure RB006 is generally in good to fair condition but is demonstrating signs of concrete deterioration. Evidence of water penetration through a crack was also noted during previous inspections but was not actively moist at time of this inspection. Based on the current structure BCI a rehabilitation should be considered as the BCI approaches 60 to ensure the structure does not deteriorate beyond economic repair. Concrete repairs, barrier replacement, waterproofing and paving and deck drain downspout installation should be included in the rehabilitation project in approximately 4-5 years. Consideration should be given to revising the steel beam guide rail installations by installing appropriate structure connections and end treatments.

Maintenance Need	Element and Comments	Estimated Cost
Bridge Cleaning	Clean Wearing Surface,	\$1,000.00
Deck Drainage	rainage Remove debris blocking deck drains and flush	
	drains	
	Maintenance Needs Total	\$1,500.00

Additional Investigations	Priority	Estimated Cost
None	Normal	\$0.00

Roadside Protection Repairs	Priority	Estimated Cost
Replace end treatments and install structure connections	1 to 5 Years	\$22,000.00

Rehabilitation/Repair Required	Priority	Estimated Cost
Replace Barrier/Curb system	1 to 5 years	\$50,000.00
Type B concrete repairs to soffit,	1 to 5 years	\$17,500.00
Type C concrete repairs to abutment walls, wingwalls,	1 to 5 years	\$17,500.00
Install deck drains	1 to 5 years	\$8,000.00
Waterproof and Pave	1 to 5 years	\$25,000.00
General Items - Insurance, Mobilization, Access etc.	1 to 5 years	\$75,000.00
Rehabilitation Cost Subtotal		\$193,000.00

Estimate Value of Replacement Structure	\$800,000.00

Associated Work	Priority	Estimated Cost
Traffic Control -	1 to 5 Years	\$15,000.00
Total Associat	ed Work Cost	\$15,000.00

Total Capital Works Costs				
Cost		Rehabilitation	Replacement	
Subtotal:		\$208,000.00	\$815,000.00	
Roadside Protection:		\$22,000.00	\$50,000.00	
Staging:		N/A	\$0.00	
Environmental Assessment		N/A	\$2,500.00	
Contingencies:	10%	\$21,000.00	\$82,000.00	
Engineering Design:	10%	\$21,000.00	\$82,000.00	
Total Capital W	ork Cost	\$272,000.00	\$1,031,500.00	

1.1 Structure No. RB005

Structure Name:	Road Bridge 5		
Road Name:	Rosemount Ro	ad	
Location:	North of Vasey Road		
Structure Type:	Cast-In-Place Concrete T-Beam		
Number of Spans:	1	Span Lengths:	6.1 m
Overall Structure Width:	6.2m	Roadway Width:	6 m
Year of Construction:	1920	Current Load Limit:	N/A



Comments

Structure RB005 is generally in fair to poor condition and is demonstrating signs of severe concrete deterioration. Based on the current BCI, the age of the structure, and the narrow platform width, rehabilitation is likely not the most economical option and replacement of the structure is recommended as the BCI approaches 40, in approximately 4 years.

2018 BCI: 48.2

Maintenance Need	Element and Comments		Estimated Cost
Bridge Cleaning	Clean debris off structure		\$1,000.00
Other	Regrade approach wearing surf	ace	\$1,000.00
	Maintena	ance Needs Total	\$2,000.00
Additional Investigation	ons	Priority	Estimated Cost
None		Normal	\$0.00
Roadside Protection F	Repairs	Priority	Estimated Cost
Replace guiderail and ir	nstall end treatments	1 to 5 Years	\$52,000.00
Rehabilitation/Repair	Required	Priority	Estimated Cost
Type A concrete repairs	to deck top, curbs,	N/A	\$25,000.00
Type B concrete repairs	to Girders, soffit,	N/A	\$65,000.00
Type C concrete repairs	to abutment walls, wingwalls,	N/A	\$75,000.00
Replace and re-install T	hrie Beam Guide Rail	N/A	\$15,000.00
Waterproof and Pave		N/A	\$15,000.00
Add slope stabilization		N/A	\$65,000.00
General Items - Insuran	ce, Mobilization, Access etc.	N/A	\$100,000.00
	Rehabilitati	on Cost Subtotal	\$360,000.00
Estimate Value of Replace	cement Structure		\$800,000.00
Associated Work		Priority	Estimated Cost

Associated Work	Priority	Estimated Cost
Traffic Control -	Within 1	\$10,000.00
	Year	
	Total Associated Work Cost	\$10,000.00

	Total Capital Works C	osts	
Cost		Rehabilitation	Replacement
Subtotal:		\$370,000.00	\$910,000.00
Roadside Protection:		\$52,000.00	\$52,000.00
Staging:		N/A	\$0.00
Environmental Assessment		N/A	\$2,500.00
Contingencies:	10%	\$37,000.00	\$91,000.00
Engineering Design:	10%	\$37,000.00	\$91,000.00
	Total Capital Work Cost	\$496,000.00	\$1,146,500.00



King Deed			
	Turn-Around		
Budget Type	Capital		
Department	Public Works		
Division	Roads and relat		
Prepared by	Lyell Bergstrom	ie	
Approved by			
Department Priority	А		
Request Summary	has no proper t maintenance op equipment have turn around. Th resident compla within the road proposing to co around. Staff de proposed turna issues. It is bet area for vehicle	aubaushene is a dead end r surn-around. Currently for a perations, the Township veh e to back into a residents dr his has been the source of se aints. Due to the limited ava allowance (20 metre ROW) instruct a gravel "hammer h oes not recommend paving round at this time due to su ter left gravel. This will creates to turn around at the dead re resident frustration.	ny icles and iveway to everal ilable land , staff is ead" turn the b grade te a safer
Service Level Impact	Improve		
Expected Useful Life	25+		
Current Year Budget	Expenses	Revenue	
	Materials	7,500 Grants	
	Consultants	Reserve	-7,500
	Equipment	Development	
	Legal	Utility	
	Other	Other	
	Total	7,500 Total	-7,500
	2021 Tax Levy		\$0
Future Year Budget		Impact	φe
Cost-Benefit Analysis and			
Other Financial Considerations			
Administrative Recommendation			

Content revised October 5, 2020 by JG | Form revised July 31, 2017



Bayside Ave	enue Turnarou	ind (2)	
Budget Type	Capital		
Department	Public Works		
Division	Roads and rela	ted	
Prepared by	Lyell Bergstron	ne	
Approved by			
Department Priority	А		
Request Summary	constructed cu ROW has a 30 intended to be cul-de-sac requ construct. Staf head turn arou and has less in the topography estimated that Staff resources	of Bayside Avenue does no I-de-sacs. At each end the metre circle of land that wa a cul-de-sac. Constructing uires more land and is cost f is proposing to construct and, as it is much more cost pact on adjacent properties issues and soil conditions it will cost around \$20,000 can do the earth works ar phalt will be done by others	Township as originally a proper ly to a hammer t effective es. Due to it is each. ad road
Service Level Impact	Improve		
Expected Useful Life	25+		
Current Year Budget	Expenses	Revenue	
	Materials	40,000 Grants	
	Consultants	Reserve	-40,000
	Equipment	Development	
	Legal	Utility	
	Other	Other	
	Total	40,000 Total	-40,000
	2021 Tax Levy	Impact	\$0
Future Year Budget			
Cost-Benefit Analysis and			
Other Financial Considerations			
Administrative Recommendation			
Content revised October 5, 2020 by JG For	m revised July 31, 2017	1	



Budget Type	Operating		
Department	Public Works		
Division	Roads and rela	ted	
Prepared by	Lyell Bergstron	ne	
Approved by			
Department Priority Request Summary	А		
	condition. As a health and safe staff removed and temporaril to install new s and resurface t asphalt. The ar	apron that was in very poor result of frost heaving it creatly concern. Due to the safe the damaged concrete and y placed gravel in its place. Steel bollards to protect the the disturbed area with hot nticipated price for this is \$1 If the bollards, the asphalt w	eated a ety concern bollards We need building, mix L5,000.
	done by others	· · ·	
Service Level Impact		· · ·	
Service Level Impact Expected Useful Life	done by others	· · ·	
	done by others Maintain	· · ·	
Expected Useful Life	done by others Maintain 25 years	;.	
Expected Useful Life	done by others Maintain 25 years Expenses	Revenue	
Expected Useful Life	done by others Maintain 25 years Expenses Materials	Revenue 15,000 Grants	
Expected Useful Life	done by others Maintain 25 years Expenses Materials Consultants	Revenue 15,000 Grants Reserve	
Expected Useful Life	done by others Maintain 25 years Expenses Materials Consultants Equipment	Revenue 15,000 Grants Reserve Development	-15,000
Expected Useful Life	done by others Maintain 25 years Expenses Materials Consultants Equipment Legal	Revenue 15,000 Grants Reserve Development Utility	
Expected Useful Life	done by others Maintain 25 years Expenses Materials Consultants Equipment Legal Other	Revenue 15,000 Grants Reserve Development Utility Other 15,000 Total	-15,000
Expected Useful Life Current Year Budget Future Year Budget	done by others Maintain 25 years Expenses Materials Consultants Equipment Legal Other Total	Revenue 15,000 Grants Reserve Development Utility Other 15,000 Total	-15,000
Expected Useful Life Current Year Budget Future Year Budget Cost-Benefit Analysis and	done by others Maintain 25 years Expenses Materials Consultants Equipment Legal Other Total	Revenue 15,000 Grants Reserve Development Utility Other 15,000 Total	-15,000
Expected Useful Life Current Year Budget Future Year Budget	done by others Maintain 25 years Expenses Materials Consultants Equipment Legal Other Total	Revenue 15,000 Grants Reserve Development Utility Other 15,000 Total	-15,000



Public Wor	ks/Parks Yard	Resurfac	ing	
Budget Type	Capital			
Department	Public Works			
Division	Roads and rel	ated		
Prepared by	Lyell Bergstro	me		
Approved by				
Department Priority Request Summary	В		ard asphalt has i	
	It is time to st parking/yard a	art planning area. It is ap ving only wh	g severe signs of g on repaving the pproximately 510 at is existing as 000.	e back 00 square
Service Level Impact	Improve			
Expected Useful Life	25			
Current Year Budget	Expenses		Revenue	
	Materials	100,000	Grants	
	Consultants		Reserve	-100,000
	Equipment		Development	
	Legal		Utility	
	Other		Other	
	Total	100,000	Total	-100,000
	2021 Tax Levy	/ Impact		\$0
Future Year Budget				
Cost-Benefit Analysis and				
Other Financial Considerations				
Administrative Recommendation				
Content revised October 5, 2020 by JG For		7		



Albin Road	Guide Rail		
Budget Type	Capital		
Department	Public Works		
Division	Roads and rela	ated	
Prepared by	Lyell Bergstror	ne	
Approved by			
Department Priority	А		
Request Summary	waters edge. (the roads edge down a numbe now is causing interim, staff h deliniate edge permenent sol road is in the n but once resol road side haza replacing the o location where installation wit materials is ap	a section of road that curv Currently there is a wooden e at this location, but a neiger of trees on the Township a major safey concern. For have placed wooden barricat of road. However, this is n ution. Unfortunately this sec midst of some property bout ved the Township needs to rd by installing a new guide old wooden rail, and extend the trees were removed. On h new material is \$19,000, proximately \$13,000. Staff using used steel beam guide	a rail along ghbour cut ROW which or the odes to ot a ection of undry issues, address the e rail, ling past the Cost of using used
Service Level Impact	Improve		
Expected Useful Life	30 years		
Current Year Budget	Expenses Materials Consultants Equipment Legal Other	Revenue Grants Reserve Development Utility 13,000 Other	-13,000
	Total	13,000 Total	-13,000
	2021 Tax Levy	,	\$0
Future Year Budget		Impact	
Cost-Benefit Analysis and Other			
Financial Considerations			
Administrative Recommendation			



Grandview	Road Guide Ra	ail		
Budget Type	Capital			
Department	Public Works			
Division	Roads and rela	ated		
Prepared by	Lyell Bergstror	ne		
Approved by				
Department Priority	А			
Request Summary	the waters edg leaving a road into the water. concern to roa maintenance. \$19,000, using	ge. Currentl side hazard Staff feels d users and Cost of inst g used mate	ction of road tha y there is no gui d that includes a that this is a sa d staff providing alling with new r erials is approxin ds using used st	ide rail, drop off fety winter material is nately
Service Level Impact	Improve			
Expected Useful Life	30 years			
Current Year Budget	Expenses		Revenue	
	Materials		Grants	
	Consultants		Reserve	-13,000
	Equipment		Development	
	Legal		Utility	
	Other	13,000	Other	
	Total	13,000	Total	-13,000
	2021 Tax Levy	' Impact		\$0
Future Year Budget				
Cost-Benefit Analysis and				
Other Financial Considerations				
Administrative Recommendation				
Content revised October 5, 2020 by JG For	m revised July 31, 201	.7		



Tay Township

2021 Budget Request

Budget Type	Capital			
Department	Public Works			
Division	Roads and rela	ted		
Prepared by	Jacquelyn Gen	is		
Approved by				
Department Priority	А			
Request Summary	objective of de Pole mounted direction and t reference, which evaluate traffic	veloping a radar boarc ime. The da ch will be in c speeding o	tis required as p traffic managem is record speed, ata is stored for f valuable to effect concerns. The es rchase is \$10,000	ent policy. volume, future ctively timated 0. Software
	licences to stor \$400 per year.		will cost approxi	mately
Service Level Impact			will cost approxi	mately
Service Level Impact Expected Useful Life	\$400 per year.		will cost approxi	mately
•	\$400 per year. Improve Expenses		Revenue	mately
Expected Useful Life	\$400 per year. Improve Expenses Materials		Revenue Grants	
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants		Revenue Grants Reserve	
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants Equipment		Revenue Grants Reserve Development	
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants Equipment Legal		Revenue Grants Reserve Development Utility	
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants Equipment Legal Other	10,000	Revenue Grants Reserve Development Utility Other	-10,000
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants Equipment Legal Other Total	10,000	Revenue Grants Reserve Development Utility Other	-10,000
Expected Useful Life Current Year Budget	\$400 per year. Improve Expenses Materials Consultants Equipment Legal Other Total 2021 Tax Levy	10,000 10,000 Impact	Revenue Grants Reserve Development Utility Other Total	-10,000 -10,000 \$0
Expected Useful Life	\$400 per year. Improve Expenses Materials Consultants Equipment Legal Other Total 2021 Tax Levy \$400 per year	10,000 10,000 Impact	Revenue Grants Reserve Development Utility Other	-10,000 -10,000 \$0



Street Light	t HPS to LED C	onversion			
Budget Type	Capital				
Department	Public Works				
Division	Roads and related				
Prepared by	Lyell Bergstrom	ne			
Approved by					
Department Priority	А				
Request Summary	Carry forward 2	2020 street light program			
Service Level Impact	Improve				
Expected Useful Life					
Current Year Budget	Expenses	Revenue			
	Materials	Grants			
	Consultants	Reserve			
	Equipment	Development			
	Legal	Utility			
	Other	55,000 Other	-55,000		
	Total	55,000 Total	-55,000		
	2021 Tax Levy	Impact	\$0		
Future Year Budget	\$55,000 for 20	22 and 2023, to continue	street light		
	program				
Cost-Benefit Analysis and Other					
Financial Considerations					
Administrative Recommendation					



Enginee	ering Services for Operational Services
Budget Type	Operating
Department	Public Works
Division	Roads
Prepared by	Lindsay Barron
Approved by	Lindsay Barron
Department Priority	A
Request Summary	With the recent retirement of the General Manager, Operationa Services and with our Manager of Roads & Fleet currently on leave, the need for coverage in the Operational Services department has been demonstrated. We have secured an interim General Manager, Operational Services and a Engineering Consultant for the balance of 2020 to help fill these vacancies using our 2020 salaries budget. While it is too soon to tell whether this is the preferred staffing level for OS, this staffing model appears to be working well. While the consultant route is no doubt more costly in the short-term, having access to a team of consultants to address our backlog of varying needs has a number of advantages, at least until we manage to get some of our current development and construction projects to a managable state ahead of recruiting a permanent General Manager. As such, it is recommended that we keep our current staffing model into 2021 using funds in the existing salary budgets plus the additional \$30,000 requested, giving us the time to evaluate our needs in OS before we hire the General Manager, Operational Services and the Senior Engineering Technologist.
Service Level Impact	Improve
Expected Useful Life	
Current Year Budget	RevenueMaterialsGrantsConsultants75,000ReserveEquipmentDevelopmentLegalUtility-30,000OtherOther-45,000Total75,000TotalTax Levy / Rate Impact\$0
Future Year Budget	su s
Cost-Benefit Analysis and Other Financial Considerations	
Administrative Recommendation	
	e-occuring expense, it is recommended that the additional engineering Ir current Operational Services vacancies be funded from surplus.



Budget Type	Capital			
Department	Operational Se	rvices		
Division	Roads			
Prepared by	Jacquelyn Geni	S		
Approved by				
Department Priority	А			
	outline how tra the process for	ffic related evaluating tion. This b	ment Policy. Th concerns are re the concern an oudget request r ing the policy.	eceived, and d providing
Service Level Impact	Improve			
Expected Useful Life	•			
	Expenses		Revenue	
Expected Useful Life	Expenses Materials		Grants	10.000
Expected Useful Life	Expenses Materials Consultants		Grants Reserve	-10,000
Expected Useful Life	Expenses Materials Consultants Equipment		Grants Reserve Development	-10,000
Expected Useful Life	Expenses Materials Consultants Equipment Legal	10.000	Grants Reserve Development Utility	-10,000
Expected Useful Life	Expenses Materials Consultants Equipment	10,000	Grants Reserve Development Utility Other	
Expected Useful Life	Expenses Materials Consultants Equipment Legal Other Total	10,000	Grants Reserve Development Utility Other	-10,000 -10,000 \$0
Expected Useful Life	Expenses Materials Consultants Equipment Legal Other	10,000	Grants Reserve Development Utility Other	-10,000
Expected Useful Life Current Year Budget	Expenses Materials Consultants Equipment Legal Other Total	10,000	Grants Reserve Development Utility Other	-10,000



MacKenzi	e Beach Park I	mprovem	ients		
Budget Type	Capital				
Department	Public Works				
Division	Parks and Recreation				
Prepared by					
Approved by					
Department Priority	А				
Request Summary	The MacKenzie working toward improvement p directed toward lot.	s impleme lan. Rema	enting their parl aining funds are	< e to be	
Service Level Impact	Improve				
Expected Useful Life					
Current Year Budget	Expenses		Revenue		
	Materials		Grants		
	Consultants		Reserve	-45,516	
	Equipment	45,516	Development		
	Legal		Utility		
	Other		Other		
	Total	45,516	Total	-45,516	
	Tax Levy / Rat	e Impact		\$0	
Future Year Budget					
Cost-Benefit Analysis and Other Financial Considerations					
Administrative Recommendation					
2019 project carry forward					



MacKenzie Park	- Accessibility	v Washroo	m Upgrade				
Budget Type	Capital						
Department	Public Works						
Division	Parks and Recreation						
Prepared by	Peter Dance						
Approved by	Peter Dance						
Department Priority	B						
Request Summary	The scope and reviewed. The stall washroom	current es					
Service Level Impact Expected Useful Life	Improve						
Current Year Budget	Expenses		Revenue				
Current real Dudget	Materials	144,200					
	Consultants	,	Reserve	-144,200			
	Equipment		Development	,			
	Legal		Utility				
	Other		Other				
	Total	144,200	Total	-144,200			
	Tax Levy / Ra	te Impact		\$0			
Future Year Budget							
Cost-Benefit Analysis and Other Financial Considerations							
Administrative Recommendation At the October 15, 2019 Special Council requested that the wash placeholder and completed in 20	General Governr room upgrade be	e put in the l					



Budget Type	Capital					
Department	Public Works					
Division	Parks and Recr	Parks and Recreation				
Prepared by	Jacquelyn Geni	S				
Approved by						
Department Priority	В					
	details of the pr	oject dependent	urface for this pa and on the outco ity regarding the rk.	me of		
Service Level Impact	Improve					
Expected Useful Life	20 years					
Current Year Budget	Expenses		Revenue			
Current real budget	Materials	40,000	Grants	-15,00		
Current rear Budget	Hateriais	,		_0,00		
Current real budget	Consultants	,	Reserve	•		
Current real budget			Reserve Development	•		
	Consultants			-25,00		
	Consultants Equipment	,	Development	•		
Current real budget	Consultants Equipment Legal	40,000	Development Utility Other	•		
Current real budget	Consultants Equipment Legal Other	40,000	Development Utility Other	-25,00		
Future Year Budget	Consultants Equipment Legal Other Total	40,000	Development Utility Other	-25,00		
	Consultants Equipment Legal Other Total Tax Levy / Rat	40,000	Development Utility Other	-25,00		



Patterson P	ark - Play Strı	ıcture				
Budget Type	Capital					
Department	Public Works	Public Works				
Division	Parks-Recreation and Facilities					
Prepared by	Bryan Anderson					
Approved by						
Department Priority	A					
Request Summary	There are currently two playgrounds located in this Park. One on the east side of the Park and one on the west side of the Park. The playground on the east side of the park appears to be in worse shape than the wes tside, and therefore this playground would be the focus of the new installation.					
Service Level Impact	Improve					
Expected Useful Life						
Current Year Budget	Expenses	Revenue				
	Materials	Grants				
	Consultants	Reserve				
	Equipment	35,000 Development				
	Legal	Utility				
	Other	Other				
	Total	35,000 Total	0			
	2021 Tax Levy	/ Impact \$	35,000			
Future Year Budget						
Cost-Benefit Analysis and Other						
Financial Considerations						
Administrative Recommendation						
Content revised September 14, 2020 by BA	Form revised July 31,	2020				



Patterson Park -	Accessibility Co	onnection for Pavilion	
Budget Type	Capital		
Department	Public Works		
Division	Parks and Recr	reation	
Prepared by	Peter Dance		
Approved by			
Department Priority	А		
Request Summary	Allowance for a parking lot to th	accessibility connection ne pavilion.	from the
Service Level Impact	Improve		
Expected Useful Life			
Current Year Budget	Expenses	Revenue	
	Materials	20,000 Grants	
	Consultants	Reserve	-20,000
	Equipment	Development	
	Legal	Utility	
	Other	Other	
	Total	20,000 Total	-20,000
	Tax Levy / Rat	e Impact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other			
Financial Considerations			
Administrative Recommendation			



Bridgeview Pa	rk - Ball Diamo	ond Refurbishment			
Budget Type	Capital				
Department	Public Works				
Division	Parks and Recreation				
Prepared by	Lindsay Barron				
Approved by					
Department Priority	А				
Request Summary	New infield material, fence improvements, dugout improvements, turf improvements, base peg improvements.				
Service Level Impact	Maintain				
Expected Useful Life					
Current Year Budget	Expenses	Revenue			
	Materials	10,000 Grants			
	Consultants	Reserve			
	Equipment	Development			
	Legal	Utility			
	Other	Other			
	Total	10,000 Total 0			
	Tax Levy / Rat	e Impact \$10,000			
Future Year Budget					
Cost-Benefit Analysis and Other Financial Considerations					
Administrative Recommendation					
Content revised October 07, 2019 by LRB I	Form revised August 27	, 2018			



Waubaushe	ne Governmer	nt Dock C	oncrete Refu	rb	
Budget Type	Capital				
Department	Public Works				
Division	Parks-Recreation and Facilities				
Prepared by	Bryan Anderso	n			
Approved by					
Department Priority	А				
Request Summary		ition. This	nment Dock cond concrete refurb		
Service Level Impact	Improve				
Expected Useful Life					
Current Year Budget	Expenses		Revenue		
	Materials	20,000	Grants		
	Consultants		Reserve	-20,000	
	Equipment		Development		
	Legal		Utility		
	Other		Other		
	Total	20,000	Total	-20,000	
	2021 Tax Levy	Impact		\$0	
Future Year Budget					
Cost-Benefit Analysis and Other					
Financial Considerations					
Administrative Recommendation					
Content revised September 14, 2020 by BA	Form revised July 31, 2	2012			



Bridgeview Park -	Tay Shore Trai	l Connec	tion - Asphalt		
Budget Type	Capital				
Department	Public Works				
Division	Parks-Recreation and Facilities				
Prepared by	Bryan Anderson				
Approved by					
Department Priority	A				
Request Summary	to the Tay Shor screenings. Up make the conne	re Trail is c ograding th ection acce	Bridgeview Park currently limestor e surface to aspl essible, and bring I of the rest of th	ne nalt would i t up to	
Service Level Impact	Improve				
Expected Useful Life	25 years				
Current Year Budget	Expenses		Revenue		
	Materials	50,000	Grants	-30,000	
	Consultants		Reserve	-6,500	
	Equipment		Development	-13,500	
	Legal		Utility		
	Other		Other		
	Total	50,000	Total	-50,000	
	2021 Tax Levy	Impact		\$0	
Future Year Budget					
Cost-Benefit Analysis and Other					
Financial Considerations					
Administrative Recommendation					
Content revised September 14, 2020 by BA	Form revised July 31, 2	2020			



Engineering	/Design Servi	ces - Ste	Marie Bridge	(TB1)	
Budget Type	Capital				
Department	Public Works				
Division	Parks-Recreation and Facilities				
Prepared by	Bryan Anderson				
Approved by					
Department Priority	А				
Request Summary	Engineering/De work - work to	-	ces for the Ste M ted in 2022.	arie Bridge	
Service Level Impact	Maintain				
Expected Useful Life					
Current Year Budget	Expenses		Revenue		
	Materials		Grants		
	Consultants	10,000	Reserve	-10,000	
	Equipment		Development		
	Legal		Utility		
	Other		Other		
	Total	10,000	Total	-10,000	
	2021 Tax Levy	Impact		\$0	
Future Year Budget					
Cost-Benefit Analysis and Other					
Financial Considerations					
Administrative Recommendation Content revised September 14, 2020 by BA					



Oakwood P	ark Communit	y Centre	East Wall Rep	oairs
Budget Type	Capital			
Department	Public Works			
Division	Parks-Recreation and Facilities			
Prepared by	Bryan Anderson			
Approved by				
Department Priority	A			
Request Summary	The east wall brick is in a detroiorated state. Staff			te. Staff
	will get quotes	on removi	ng and replacing	with brick,
	and removing a	and replaci	ng with steel.	
Service Level Impact	Improve			
Expected Useful Life	20 years			
Current Year Budget	Expenses		Revenue	
	Materials	20,000	Grants	
	Consultants		Reserve	-20,000
	Equipment		Development	
	Legal		Utility	
	Other		Other	
	Total	20,000	Total	-20,000
	2021 Tax Levy	Impact		\$0
Future Year Budget				
Cost-Benefit Analysis and Other				
Financial Considerations				
Administrative Recommendation				
Content revised September 14, 2020 by BA	Form revised July 31,	2020		



Port McNico	oll Community	Centre E	avestrough	
Budget Type	Capital			
Department	Public Works			
Division	Parks-Recreation and Facilities			
Prepared by	Bryan Anderso	n		
Approved by				
Department Priority Request Summary	А		h sytem for the	
	off the walkway temperatures of freeze on walky	ys around t cause the w ways). As route water	tem will help to k he building (espo vater runoff from well, it is always from your roofir	the roof to best
Service Level Impact	Improve			
Expected Useful Life	15 years			
Current Year Budget	Expenses		Revenue	
	Materials	8,000	Grants	
	Consultants		Reserve	-8,000
	Equipment		Development	
	Legal		Utility	
	Other		Other	
	Total	8,000	Total	-8,000
	2021 Tax Levy	Impact		\$0
Future Year Budget				
Cost-Benefit Analysis and Other				
Financial Considerations				
Administrative Recommendation				



Budget Type	Capital			
Department	Public Works			
Division	Parks-Recreation and Facilities			
Prepared by	Bryan Anderson			
Approved by	· ·			
Department Priority	Α			
Request Summary	-	s budget re	fit to LED has bee equest will adddre ED.	
Service Level Impact	Improve			
Expected Useful Life				
Current Year Budget	Expenses		Revenue	
	Materials	7,000	Grants	
		/		
	Consultants	,	Reserve	-7,000
	Equipment	,	Development	-7,000
	Equipment Legal	,	Development Utility	-7,000
	Equipment		Development Utility Other	-7,000
	Equipment Legal	7,000	Development Utility Other	-7,000 -7,000
	Equipment Legal Other	7,000	Development Utility Other	
Future Year Budget	Equipment Legal Other Total	7,000	Development Utility Other	-7,000
Cost-Benefit Analysis and Other	Equipment Legal Other Total	7,000	Development Utility Other	-7,000
	Equipment Legal Other Total	7,000	Development Utility Other	-7,000



Budget Type	Capital			
Department	Public Works			
Division	Parks and Recreation			
Prepared by	Jacquelyn Genis	Jacquelyn Genis		
Approved by				
Department Priority	A			
Request Summary	The Township has been providing one additional water refill station each year. Oakwood Park is recommended as the location of the 2021 station.			
Service Level Impact	Improve			
Expected Useful Life				
Current Year Budget	Expenses	Revenue		
	Materials	Grants		
	Consultants	Reserve		
	Equipment	3,500 Development		
	Legal	Utility		
	Other	Other		
	Total	3,500 Total	(
	Tax Levy / Rate	Impact	\$3,500	
Future Year Budget	2022 - \$3,500			
Cost-Benefit Analysis and Other				
Financial Considerations				

Content revised September 23, 2020 by JG | Form revised August 27, 2018



Port McNicoll Wastew		nt Plant - (Control Panel Up	grades	
Budget Type	Capital				
Department	Public Works				
Division	Water and Wastewater				
Prepared by	Jacquelyn Ge	nis			
Approved by					
Department Priority	А				
Request Summary	riogrammable	e logic contr	ollers require upgr	auny	
Service Level Impact	Maintain				
Expected Useful Life					
Current Year Budget	Expenses		Revenue		
	Materials		Grants		
	Consultants		Reserve	-15,000	
	Equipment	15,000	Development		
	Legal		Utility		
	Other		Other		
	Total	15,000	Total	-15,000	
	Tax Levy / Ra	ate Impact		\$0	
Future Year Budget					
Cost-Benefit Analysis and Other					
Financial Considerations					
Administrative Recommendation					
Content revised September 22, 2020 by JG	Form revised August	27, 2018			



VHWWTP Ed	quipment		
Budget Type	Capital		
Department	Public Works		
Division	Wastewater		
Prepared by	Mike Emms		
Approved by	Mike Emms		
Department Priority	А		
Request Summary	rebuilds and re sewage pumps the rebuilding planned replace	of \$30,000.00 is carri eplacement for our Pr s as needed. The 202 of a blower unit (\$10 ement of one sewage e WWTP (\$20,000.00	rocess Blowers and 1 project includes 0,000.00) and the e pump in lift
Service Level Impact	Maintain		
Expected Useful Life	20 years		
Current Year Budget	Expenses	Revenue	
	Materials	Grants	
	Consultants	Reserve	-30,000
	Equipment	28,000 Developm	ient
	Legal	Utility	
	Other	2,000 Other	
	Total	30,000 Total	-30,000
	2021 Tax Levy	' Impact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other			
Financial Considerations			
Administrative Recommendation			



Financial Considerations

Administrative Recommendation

Tay Township

2021-2022 Budget Request

		uuget kequest				
Victoria Harbour \	Nastewater Trea	tment Plant Upgrades - P	hase 2			
Budget Type	Capital					
Department	Public Works					
Division	Water and Wa	astewater				
Prepared by	Peter Dance					
Approved by	Peter Dance					
Department Priority	A					
	effluent limits tertiary filters, The second ph	erational issues, compliance v and future demands for the h disinfection and standby pow ase will address the aeration ction of the plant.	neadworks, wer systems.			
Service Level Impact	Improve					
Expected Useful Life						
Current Year Budget	Expenses	Revenue				
	Materials	Grants	4 74 0 000			
	Consultants	Reserve	-1,710,000			
	Equipment	9,000,000 Development	-2,790,000			
	Legal	Utility				
	Other	Other	-4,500,000			
	Total	9,000,000 Total	-9,000,000			
	Tax Levy / Ra		\$0			
Future Year Budget		is anticipated to take place in 20 cost of \$9,000,000.	021/2022 with			
Cost-Benefit Analysis and Otl	ner					



Wastewater Collection Equi	ipment Replac	ement - C	ontingency A	llowance
Budget Type	Capital			
Department	Public Works			
Division	Water and Wa	stewater		
Prepared by	Jacquelyn Gen	is		
Approved by				
Department Priority	А			
Request Summary	A capital contir recent budgets larger equipme	to cover u		
Service Level Impact	Maintain			
Expected Useful Life				
Current Year Budget	Expenses		Revenue	
	Materials		Grants	
	Consultants		Reserve	-30,000
	Equipment	30,000	Development	
	Legal		Utility	
	Other		Other	
	Total	30,000	Total	-30,000
	Tax Levy / Rat	te Impact		\$0
Future Year Budget	2022 - 2030 -			
Cost-Benefit Analysis and Other				
Financial Considerations				
Administrative Recommendation				
Content revised September 22 by JG Form	revised August 27, 201	18		



Water Distribu	ition Systems	- Enginee	ring Water Modelling	
Budget Type	Capital			
Department	Public Works			
Division	Water and Wastewater			
Prepared by	Jacquelyn Geni	is		
Approved by				
Department Priority	А			
Request Summary			ing of flows / pressures	
Service Level Impact	Maintain			
Expected Useful Life				
Current Year Budget	Expenses		Revenue	
	Materials		Grants	
	Consultants		Reserve	-50,000
	Equipment	50,000	Development	
	Legal		Utility	
	Other		Other	
	Total	50,000	Total	-50,000
	Tax Levy / Rat	e Impact		\$0
Future Year Budget				
Cost-Benefit Analysis and Other				
Financial Considerations				
Administrative Recommendation				
Content revised September 22, 2020 by JG	Form revised August 2	7, 2018		



Α			
necessary as the requirements for replacement with installed in the test. It has per calibrate, and p	ne existing units do not meet of or readings per minute. We read th Endress Hauser units, one of Waubaushene booster station formed very well, is simpler to provides improved control of th	current MECP commend of which was last year as a maintain and	
Improve			
	Revenue		
Materials	Grants		
Consultants	Reserve	-26,800	
Equipment	26,800 Development		
Legal	Utility		
Other	Other		
Total	26,800 Total	-26,800	
Tax Levy / Rat	e Impact	\$0	
parts and reag recommended purchase, and for replacement therefore pay	ents, or \$6,736 total annually. T Endress Hauser units cost \$6,70 will cost \$500 each every 5 year of the analyzers probe. The ne for themselves in 4 years, and wi	he 0 each to s going forward w units will	
	Capital Public Works Water and Wa Mike Emms A Replacement of necessary as the requirements for replacement withinstalled in the test. It has per calibrate, and p chlorine injection Improve 20 yrs Expenses Materials Consultants Equipment Legal Other Total Tax Levy / Rater The existing 19 parts and reager recommended purchase, and for replacement therefore pay	Public Works Water and Wastewater Mike Emms A Replacement of 4 (1999) CL17 chlorine analy necessary as the existing units do not meet of requirements for readings per minute. We represent with Endress Hauser units, one of installed in the Waubaushene booster station test. It has performed very well, is simpler to calibrate, and provides improved control of the chlorine injection system. Improve 20 yrs Expenses Revenue Materials Grants Consultants Reserve Equipment 26,800 Development Legal Utility Other	



Budget Type	Capital				
Department	Public Works	Public Works			
Division	Water and Wastewater				
Prepared by	Jacquelyn Geni	S			
Approved by					
Department Priority	А				
		pgrades are required at the Ro e two units at \$30,000 each.			
Service Level Impact	Maintain				
Service Level Impact Expected Useful Life	Maintain 10 years				
•		Revenue			
Expected Useful Life	10 years	Revenue Grants			
Expected Useful Life	10 years Expenses Materials Consultants	Grants Reserve	-60,000		
Expected Useful Life	10 years Expenses Materials	Grants Reserve 60,000 Development	-60,000		
Expected Useful Life	10 years Expenses Materials Consultants	Grants Reserve	-60,000		
Expected Useful Life	10 years Expenses Materials Consultants Equipment	Grants Reserve 60,000 Development	-60,000		
Expected Useful Life	10 years Expenses Materials Consultants Equipment Legal	Grants Reserve 60,000 Development Utility			
Expected Useful Life	10 years Expenses Materials Consultants Equipment Legal Other	Grants Reserve 60,000 Development Utility Other 60,000 Total	-60,000		
Expected Useful Life	10 years Expenses Materials Consultants Equipment Legal Other Total	Grants Reserve 60,000 Development Utility Other 60,000 Total	-60,000 -60,000 \$0		
Expected Useful Life Current Year Budget Future Year Budget Cost-Benefit Analysis and Other	10 years Expenses Materials Consultants Equipment Legal Other Total Tax Levy / Rat	Grants Reserve 60,000 Development Utility Other 60,000 Total	-60,000		
Expected Useful Life Current Year Budget Future Year Budget	10 years Expenses Materials Consultants Equipment Legal Other Total Tax Levy / Rat	Grants Reserve 60,000 Development Utility Other 60,000 Total	-60,000		

THE CORPORATION OF THE TOWNSHIP OF TAY

BY-LAW NO. 2020-61

Being a by-law to establish rates for water and wastewater services related to the operation of the systems and to repeal By-Law 2019-73 and 2020-29

WHEREAS Section 391 of the Municipal Act, 2001 empowers Councils of local municipalities to pass a by-law for imposing upon owners or occupants of land a water and/or wastewater service rate;

AND WHEREAS the Township of Tay maintains water supply systems, water works distribution systems, wastewater collection systems and wastewater treatment systems;

AND WHEREAS the Township of Tay deems it desirable to impose a water and/or wastewater rate upon owners of land who derive or may derive a benefit from the water and/or wastewater works.

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF TAY ENACTS AND BE IT ENACTED AS FOLLOWS:

1.0 **DEFINITION:**

In this by-law, **"Improved Property"** means a property with an enclosed assessed structure but excluding buildings where zoning allows an accessory structure in the absence of a main building on that property and the accessory structure does not have any water plumbing installed;

2.0 <u>GENERAL:</u>

- a) That By-Law 2019-79 and 2020-29 are hereby repealed.
- b) That all owners of improved property whose property fronts on an adequate municipal water main and/or wastewater main, shall pay the annual flat water and/or wastewater rate or meter rate as set forth in Schedule "A" attached hereto and forming a part hereof, with the exception of the properties identified on Schedule "B" while not connected until such time as these properties are deemed to be connected through by-law.
- c) That the water and/or wastewater billing will commence when the water service inspection (connection to the lateral) is complete whether it has passed inspection or not.
- d) That the water and/or wastewater billing method will be determined based on the property assessment class assigned by Municipal Property Assessment Corporation (MPAC) and the number and make-up of the units on the property.

3.0 WATER AND WASTEWATER BILLING AND METER REQUIREMENTS:

- a) That those properties assessed residential only, including those containing 1 basement apartment unit, will be billed the residential flat water and/or wastewater rate.
- b) That properties assessed residential only, containing two units with separate entrances and cooking facilities, with a single service lateral, have the option as follows:
 - i) Be billed at 80% of the residential flat rate for each unit or
 - ii) Be billed on a monthly metered basis, with the monthly minimum amount being the single residential flat rate.

- c) That properties assessed residential only, containing two units with separate entrances and cooking facilities, and two service laterals be billed one residential flat rate for each unit.
- d) That those properties assessed residential only, containing three or more units be required to install a water meter, with the minimum billing amount set at the residential flat rate.
- e) That all owners of properties with Commercial and/or Industrial Property Tax Assessment be required to install a water meter. The minimum billing amount will be the commercial/industrial flat rate unless the property also has residential assessment in which case the minimum billing amount will be the residential flat rate.
- f) That improved properties with Commercial and/or Industrial Property Tax Assessment, where no plumbing or plumbing fixtures exist, not be required to install a water meter but be invoiced the corresponding minimum monthly water and/or wastewater rates.
- g) For those properties requiring a meter, until such time as a meter is installed, the flat rate per service lateral shall be two (2) times the residential flat rate for water and/or wastewater for each unit.
- h) That all owners of properties with Commercial and/or Industrial Property Tax Assessment, that have two service laterals be required to install two (2) meters. The minimum billing amount will be the commercial/industrial flat rate for each meter unless the property also has residential assessment in which the minimum billing amount will be the residential flat rate.

4.0 WATER/WASTEWATER BILLING AND COLLECTION:

- a) The annual residential flat water and/or wastewater rates shall be billed quarterly as follows:
 - i) On or About Feb. 19th, Due March 19th Covers Dec., Jan., and February
 - ii) On or About May 20th, Due June 18th Covers March, April, and May
 - iii) On or About Aug. 20th, Due Sept. 20th Covers June, July, and August
 - iv) On or About Nov. 19th, Due Dec. 20th Covers Sept., Oct., and November
- b) The commercial/industrial water and/or wastewater metered rates shall be billed monthly on or about the 25th of each month commencing January of each year and shall be payable no earlier than 21 days of said billing date each month.
- c) All charges and rates shall be due on demand and shall bear a one-time penalty charge of 5% on the first day after the due date.
- d) All owners on the quarterly flat water and/or wastewater billing shall be notified in writing of any account that is outstanding after the due date by a reminder notice. The accounts which remain outstanding for a period of 40 days after the due date shall be sent a final notice stating that the Township may on the expiration of an additional fourteen (14) days, in addition to all other remedies, add the outstanding amount to taxes. A fee for adding the invoice to taxes will also be charged as per the Township of Tay Fees and Service Charges By-Law.
- e) All owners on the monthly metered water and/or wastewater billing shall be notified of past due balances through the balance forward on their next billing. In addition to all other remedies, past due balances will be added to taxes 4 months after the due date. A fee for adding the water/wastewater invoice to taxes will also be charged as per the Township of Tay Fees and Service Charges By-Law.
- f) All delinquent water/wastewater amounts added to taxes under subsection 398(2) and Ontario Regulation 581/06 of the Municipal Act shall have a priority lien status.
- g) Where these collection methods do not result in payment of an account the Township may discontinue the supply of water.

5.0 <u>OTHER :</u>

- a) Homeowners and builders/contractors may apply to the Township for a rebate of Water and/or Wastewater charges for a maximum of three months for the period commencing after the 3rd month of vacancy for a newly constructed house or a house under construction that is not habitable.
- b) Buildings that are billed for multiple units can apply in writing to the Township for consideration of reduction of their billing, upon the abandonment of the building.
- c) Notwithstanding any arrangements between property owners and tenants or users of the property, the property owner shall be responsible for payment of all rates and charges for water/wastewater service. Any such bills shall be under the owner's name.
- d) The Township will provide a duplicate bill to a tenant where the owner of the property submits a completed Tenant-Owner Agreement Form to the Township and the water account is paid in full.
- e) That the disconnection and re-connection of services be in accordance with the applicable Township By-law and be billed according to the applicable Township Fee and Service Charges By-Law.
- f) Any property which fronts on an adequate Municipal Water main, who requests to have the service permanently disconnected, shall pay the annual flat water and/or wastewater rates as set forth in Schedule "A" attached hereto. If the property owner requests to have the service reinstated he/she shall pay the Inspection Fee and Turn On Fee as set forth in the Township of Tay Fees and Service Charges By-law
- g) No person shall make any connection to a water and/or wastewater service line until a building permit has been obtained and an inspection has been scheduled with the building department.
- h) All rates, provisions and regulations of this By-law shall come into force and take effect for the February residential billing (covering December, January and February) and the January metered billing (consumption read in January) following the final passing hereof.

6.0 WATER SUPPLY AGREEMENTS:

- a) Where, another Municipality supplies water and/or wastewater service to properties within Tay Township municipal boundaries, the annual flat water/wastewater rate or meter rates as set forth in Schedule "A" attached hereto will apply.
- b) Where the Township supplies water and or wastewater service to property owners outside the municipal boundaries, the applicable water/wastewater rates shall be established from time to time.

BY-LAW READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 25th DAY OF NOVEMBER, 2020.

THE CORPORATION OF THE TOWNSHIP OF TAY

MAYOR, Ted Walker

CLERK, Cyndi Bonneville

SCHEDULE "A"

TO BY-LAW NO. 2020-61

WATER RATES

1. RESIDENTIAL FLAT WATER RATES:

Residential Flat Rate \$833.00 per annum

2. METER WATER RATES:

The following meter rates for metered customers connected to a municipal water system which is based on the Residential Flat Rate 270 cubic metres per annum shall be:

Meter Rate	\$3.09	per cubic metre
Minimum Charge	\$69.42	minimum monthly residential charge per service lateral
	\$55.53	minimum monthly commercial/ Industrial charge per service lateral

WASTEWATER RATES

1. RESIDENTIAL FLAT WASTEWATER RATES:

Residential Flat Rate \$946.00 per annum

2. METER WASTEWATER RATES:

The following meter rates for metered customers connected to the municipal wastewater system, which is based on the Residential Flat Rate 270 cubic per annum metres shall be:

Meter Rate	\$3.50	per cubic metre
Minimum Charge	\$78.83	minimum monthly residential charge per service lateral
	\$63.00	minimum monthly commercial/ Industrial charge per service lateral

The meter rate for wastewater is applied to the metered amount of water consumption.

- a) Where a water meter is not advancing or has been removed for repair an estimated consumption will be used for billing purposes until the meter has been repaired.
- b) Where a meter is not accessible to be read or repaired, an estimated bill will be issued for each month up to 3 consecutive monthly billings. If after 3 estimated billings the meter is still not accessible to be read or repaired, the monthly billings will be equal to two times the estimated amount or two times the minimum amount whichever is higher, plus an invoice processing fee as per the Township of Tay Fees and Service Charges By-Law.

SCHEDULE "B"

TO BY-LAW NO. 2020-61

Triple Bay/Bayview/Talbot Water Area

040 004 05514040 004 09700040 004040 004 05601040 004 10000040 004	
040 004 05601 040 004 10000 040 004	10700
	12/00
040 004 06100 040 004 10800 040 004	12800
040 004 06101 040 004 11100 040 004	13000
040 004 07550 040 004 11300 040 004	13200
040 004 07700 040 004 11900 040 004	13300
040 004 07900 040 004 12000 040 004	13400
040 004 08000 040 004 12100 040 004	13500
040 004 08100 040 004 12103 040 004	13640
040 004 08300 040 004 12202 040 004	28520
040 004 08400 040 004 12205 040 004	28540
040 004 08800 040 004 12206 040 004	28600
040 004 08900 040 004 12300 040 004	29000
040 004 09000 040 004 12400 040 004	29001
040 004 09100 040 004 12402 040 004	59900
040 004 09300 040 004 12403 040 004	60100
040 004 09601 040 004 12500	

Grandview Beach and Paradise Point Area

04000441300050001771000500018400004000442200050001774000500018420004000442700050001775000500018480004000443000050001777000500018480004000443700050001778000500018490004000443900050001779000500018500004000444500050001781000500018510004000444700050001782000500018590004000444700050001789000500018900040004452000500017900005000189000400446700050001791000500018900040044800005000179100050001890004004480000500017920005000189000400448000050001792000500018900040044800005000179200050001890004004480000500017920005000189000400490005000179200050			
04000442700050001775000500018440004000443000050001777000500018480004000443700050001778000500018500004000444500050001781000500018510004000444700050001782000500018550004000445200050001789000500018590004000445300050001790000500018890004000446700050001790000500018890004000448000050001791000500018960004004480000500017920005000189700040044800005000179200050001897000400448000050001796000500019100005000173606050001797000500019100005000173610050001797000500019140005000173611050001800005000193800050001740005000180400050001938000500017500005000181400	040 004 41300	050 001 77100	050 001 84000
04000443000050001777000500018480004000443700050001778000500018490004000444300050001781000500018510004000444700050001782000500018550004000445200050001784000500018590004000445300050001789000500018890004000446700050001790000500018890004000448000050001791000500018950004000448000050001792000500018960004004400005000179200050001896000400444800005000179200050001896000400444800005000179200050001897000400440400050001796000500019970004004490000500017960005000191000050001736070500017970005000191000050001736100500017980005000193000050001746000500018000		050 001 77400	
04000443700050001778000500018490004000443900050001779000500018510004000444700050001782000500018550004000445200050001784000500018590004000445300050001789000500018890004000446700050001790000500018890004000446700050001791000500018950004000448000050001791000500018950004000448100050001791000500018960004000448100050001792000500018960004000448100050001793000500018960004000448100050001793000500018960004000448100050001793000500019970004000448100050001796000500019100005000173607050001797000500019100005000173610050001797000500019300005000174700050001	040 004 42700	050 001 77500	050 001 84400
04000443900050001779000500018500004000444500050001781000500018510004000445200050001784000500018590004000445300050001789000500018620004000446700050001790000500018890004000446700050001791000500018950004000448000050001791000500018950004000448100050001791000500018950004000448100050001792000500018960004000448100050001792000500018960004000448100050001793000500018960004000448100050001793000500019970004000449000050001795000500019100005000173606050001797000500019100005000173610050001797000500019300005000174600050001800005000193000050001747010500500	040 004 43000	050 001 77700	050 001 84800
04000444500050001781000500018510004000444700050001782000500018590004000445300050001789000500018620004000446700050001790000500018890004000446700050001790000500018950004000448000050001791000500018950004000448100050001792000500018960004000448100050001792000500018960004000449000050001792000500018960004000449000050001793000500019800004000449000050001795000500019100005000173606050001796000500019100005000173607050001797000500019100005000173607050001798000500019100005000173610050001799000500019300005000174600050001800005000193000050001747010500018	040 004 43700	050 001 77800	050 001 84900
04000444700050001782000500018550004000445200050001784000500018590004000445300050001789000500018620004000446700050001790000500018890004000446700050001791000500018950004000448100050001792000500018960004000449000050001792000500018960004000449000050001792000500018960004000449000050001792000500018960004000449000050001793000500019970004000450200050001795000500019100005000173607050001797000500019100005000173610050001798000500019100005000173610050001799000500019300005000174000500018000050001930000500017470105000180000500019300050001747000500018140	040 004 43900	050 001 77900	050 001 85000
04000445200050001784000500018590004000445300050001790000500018620004000446700050001790000500018890004000448000050001791000500018950004000448100050001792000500018960004000449000050001792000500018960004000450200050001795000500019060004000450200050001795000500019100005000173606050001796000500019100005000173607050001797000500019110005000173610050001798000500019140005000173611050001799000500019300005000174300050001800005000193800050001747000500018090005000194300050001751000500018140005000194700050001759000500018190005000195700050001759000500018	040 004 44500	050 001 78100	050 001 85100
04000445300050001789000500018620004000446700050001790000500018890004000448000050001791000500018950004000448100050001792000500018960004000449000050001793000500018970004000450200050001795000500019060005000173606050001796000500019100005000173607050001797000500019110005000173610050001798000500019140005000173611050001799000500019300005000174300050001800000500019360005000174700050001805005001943000500017500005000181400050001943000500017500005000181400050001953000500017500005000181900050001957000500017500005000182200050001957000500017500005000182	040 004 44700	050 001 78200	050 001 85500
04000446700050001790000500018890004000448000050001791000500018950004000448100050001792000500018960004000449000050001793000500018970004000450200050001795000500019060005000173606050001796000500019100005000173607050001797000500019140005000173610050001798000500019140005000173611050001799000500019300005000174300050001800000500019360005000174700050001809000500019430005000175000050001814000500019470005000175000050001819000500019570005000175800050001822000500019650005000176000050001823000500019740205000176200050001823000500019830005000176700050001	040 004 45200	050 001 78400	050 001 85900
040 004 48000050 001 79100050 001 89500040 004 48100050 001 79200050 001 89600040 004 49000050 001 79300050 001 89700040 004 50200050 001 79500050 001 90600050 001 73606050 001 79600050 001 91000050 001 73607050 001 79700050 001 91100050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80500050 001 93800050 001 75000050 001 81400050 001 94300050 001 75100050 001 81500050 001 95700050 001 75900050 001 81200050 001 95700050 001 75900050 001 82200050 001 96500050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	040 004 45300	050 001 78900	050 001 86200
040 004 48100050 001 79200050 001 89600040 004 49000050 001 79300050 001 89700040 004 50200050 001 79500050 001 90600050 001 73606050 001 79600050 001 91000050 001 73607050 001 79700050 001 91100050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 7400050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80400050 001 93800050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94300050 001 75100050 001 81400050 001 95300050 001 75000050 001 81200050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82300050 001 98000050 001 76200050 001 82300050 001 98300050 001 76700050 001 83000050 001 98300	040 004 46700	050 001 79000	050 001 88900
040 004 49000050 001 79300050 001 89700040 004 50200050 001 79500050 001 90600050 001 73606050 001 79600050 001 91000050 001 73607050 001 79700050 001 91100050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74701050 001 80500050 001 93800050 001 75000050 001 81400050 001 94300050 001 75100050 001 81500050 001 95300050 001 75800050 001 82100050 001 95700050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	040 004 48000	050 001 79100	050 001 89500
040004502000500017950005000190600050001736060500017960005000191000050001736070500017970005000191100050001736100500017980005000191400050001736110500017990005000191500050001743000500018000005000193000050001746000500018040005000193600050001747000500018050005000193800050001747010500018090005000194300050001750000500018140005000195300050001758000500018190005000195700050001759000500018210005000196500050001762000500018230005000198000050001767000500018300005000198300	040 004 48100	050 001 79200	050 001 89600
050 001 73606050 001 79600050 001 91000050 001 73607050 001 79700050 001 91100050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80500050 001 93800050 001 74701050 001 80500050 001 94300050 001 75000050 001 81400050 001 94300050 001 75100050 001 81500050 001 95700050 001 75900050 001 82100050 001 95700050 001 76200050 001 82200050 001 97402050 001 76700050 001 83000050 001 98000	040 004 49000	050 001 79300	050 001 89700
050 001 73607050 001 79700050 001 91100050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80400050 001 93800050 001 74701050 001 80900050 001 94300050 001 74701050 001 81400050 001 94300050 001 75000050 001 81400050 001 95300050 001 75100050 001 81500050 001 95300050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	040 004 50200	050 001 79500	050 001 90600
050 001 73610050 001 79800050 001 91400050 001 73611050 001 79900050 001 91500050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80500050 001 93800050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94700050 001 75100050 001 81400050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 73606	050 001 79600	050 001 91000
050001736110500017990005000191500050001743000500018000005000193000050001746000500018040005000193600050001747000500018050005000193800050001747010500018090005000194300050001750000500018140005000194700050001751000500018150005000195300050001758000500018190005000195700050001759000500018210005000196500050001760000500018230005000198000050001767000500018300005000198300	050 001 73607	050 001 79700	050 001 91100
050 001 74300050 001 80000050 001 93000050 001 74600050 001 80400050 001 93600050 001 74700050 001 80500050 001 93800050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94700050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98300050 001 76700050 001 83000050 001 98300	050 001 73610	050 001 79800	050 001 91400
050 001 74600050 001 80400050 001 93600050 001 74700050 001 80500050 001 93800050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94700050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 73611	050 001 79900	050 001 91500
050 001 74700050 001 80500050 001 93800050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94700050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 74300	050 001 80000	050 001 93000
050 001 74701050 001 80900050 001 94300050 001 75000050 001 81400050 001 94700050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 74600	050 001 80400	050 001 93600
050 001 75000050 001 81400050 001 94700050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 74700	050 001 80500	050 001 93800
050 001 75100050 001 81500050 001 95300050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 74701	050 001 80900	050 001 94300
050 001 75800050 001 81900050 001 95700050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 75000	050 001 81400	050 001 94700
050 001 75900050 001 82100050 001 96500050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 75100	050 001 81500	050 001 95300
050 001 76000050 001 82200050 001 97402050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 75800	050 001 81900	050 001 95700
050 001 76200050 001 82300050 001 98000050 001 76700050 001 83000050 001 98300	050 001 75900	050 001 82100	050 001 96500
050 001 76700 050 001 83000 050 001 98300	050 001 76000	050 001 82200	050 001 97402
	050 001 76200	050 001 82300	050 001 98000
050 001 76800 050 001 83900 050 001 98500	050 001 76700	050 001 83000	050 001 98300
	050 001 76800	050 001 83900	050 001 98500