

#### **STAFF REPORT**

Department:	Operational Services (Council)
Meeting Chair:	Councillor Jeff Bumstead
Meeting Date:	November 10, 2021
Report No.:	OS-2021-70
<u>Report Title:</u>	2022 Operating and Capital Budget – Operational Services Details

#### **RECOMMENDATION:**

That Staff Report No. OS-2021-70 regarding the 2022 Operating and Capital Budget - Operational Services be received; and

That the Operational Services 2022 2022 Operating and Capital Budget be adopted.

#### **INTRODUCTION/BACKGROUND:**

The 2022 operating and capital, including the 4 year forecast of future budget pressures was presented and discussed at the Committee meetings held on October  $13^{th}$  and October  $14^{th}$ .

This report highlights the significant changes that have been incorporated into the Operating and Capital Budget for Operational Services since the budget was presented to Committee on October 13th. These changes are the result of the direction provided by Council at its meeting held on October 27<sup>th</sup>, recent funding announcement from Province of Ontario as well as further refinements to the preliminary estimates made by staff.

#### ANALYSIS:

#### Significant Changes to the Operating Budget

The 2022 operating and capital budget was presented to committee on October 13<sup>th</sup> and has since been updated with the following changes.

The Roads capital budget has been adjusted for the acquisition cost of a trailer for the sidewalk plow. The \$10,000 cost of the equipment is to be fully funded from the equipment reserve with no impact on the municipal tax rate.

The compensation and wage grids have been adjusted as per Council's direction from their October 27<sup>th</sup> meeting. Details of changes can be found in the Draft 2022 Operating Budget attachment.

#### FINANCIAL/BUDGET IMPACT:

The department's draft 2022 operating and capital budget reflects Committee and Council's previous direction, supports the achievement of Council's target of a 1% or less municipal tax increase, and reflects the Public's, Council's and staff's desire to continuously strive to operate the municipality as efficiently as possible.

#### STRATEGIC PLAN:

*Tay Open – Increasing transparency about decision-making that affects the community.* 

This report communicates the significant changes to the department's draft operating budget. Open and transparent communication to residents and stakeholders about the municipality's services and their related costs is a key value of the Township

#### **CONCLUSION:**

Staff recommends the adoption of the attached 2022 operating and capital budgets.

Attachments:

- 1. Draft 2022 Operating Budget
- 2. Draft 2022 Capital Budget
- 3. Budget Information Sheets for 2022 Capital Projects

Brent Andreychuk, CPA, CGA, B.COMM Manager of Financial Services

and

Jacquelyn Genis, CPA, CGA Financial Analyst

Recommended By:

Date: November 5, 2021

Brent Andreychuk, CPA, CGA, B.COMM Manager of Financial Services

Reviewed By:

Date: November 5, 2021

Daryl C. W. O'Shea General Manager, Corporate Services

	2021 Actual	2021 Budget	2022 Budget
OPERATIONAL SERVICES	As At Nov 4, 2021		
Roads, Engineering, and Fleet Services			
REVENUE			
User Fees and Service Charges Licences, Permits, Rents	28,191.00 3,390.00	25,000.00 2,500.00	30,000.00 7,000.00
Transfers from Reserves / Reserve Funds Other	70,000.00 890.00	70,000.00 500.00	0.00 500.00
TOTAL REVENUE	102,471.00	98,000.00	37,500.00
EXPENSES			
Administrative / Overhead			
Salaries and Benefits	839,802.00	1,256,696.00	1,418,667.00
Insurance / Insurance Deductible Contracted Services	116,619.00 105,752.00	113,287.00 65,500.00	122,187.00 20,500.00
Communications	1,933.00	3,885.00	4,486.00
Roads Building, Shop, and Fleet Supplies	121,344.00	53,155.00	53,770.00
Debt (Interest and Principal)	33,509.00	68,889.00	68,889.00
Other	1,440.00	20,500.00	23,500.00
Operations			
Bridges and Culverts	3,296.00	20,000.00	32,000.00
Roadside Maintenance Hardtop Maintenance	99,643.00 67,800.00	151,500.00 120,000.00	151,500.00 96,000.00
Loosetop Maintenance	132,844.00	174,000.00	174,000.00
Winter Maintenance	62,196.00	105,000.00	105,000.00
Signs, Guiderails, Sidewalks, etc.	15,621.00	89,500.00	89,525.00
Vehicles and Equipment			
Heavy Service	20 425 00	79 017 00	
Diesel, License, and Insurance Repairs and Maintenance	20,435.00 59,244.00	78,017.00 63,000.00	80,897.00 63,000.00
	37,244.00	03,000.00	03,000.00
Light & Medium Service	22 749 00	21 002 00	22 520 00
Diesel, License, and Insurance Repairs and Maintenance	22,768.00 17,393.00	31,993.00 15,000.00	33,529.00 15,000.00
	17,373.00	13,000.00	13,000.00
Equipment Diesel, License, and Insurance	14,785.00	46,498.00	47,461.00
Repairs and Maintenance	34,780.00	77,600.00	77,600.00
Mechanic Materials and Equipment	22,174.00	42,000.00	10,000.00
Streetlighting	74,177.00	156,723.00	162,284.00
Transfer to Own Funds			
Infrastructure/Bridges	75,000.00	75,000.00	80,000.00
Municipal Fleet	226,000.00	226,000.00	236,000.00
Reserve repayment Capital	515,722.00 297,063.00	515,722.00 297,063.00	323,685.00 537,219.00
Capitar	291,003.00	271,003.00	557,219.00
TOTAL EXPENSES	2,981,341.00	3,866,528.00	4,026,699.00
TOTAL ROADS, ENGINEERING, AND FLEET SERVICES	(2,878,870.00)	(3,768,528.00)	(3,989,199.00)
	(=,0.0,0.00)	(2):00;0100)	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)

	2021 Actual	2021 Budget	2022 Budget
	As At Nov 4, 2021		
OPERATIONAL SERVICES Parks, Recreation and Facility Services			
REVENUE			
Grants (Includes Deferred Revenue) Program Registration Tay Community Rink Community Rentals Donations Other (Prior Year Surplus and Grass Cutting) <b>TOTAL REVENUE</b>	32,900.00 30,602.00 13,060.00 15,277.00 3,161.00 5,525.00 <b>100,525.00</b>	36,500.00 64,500.00 23,000.00 31,774.00 3,000.00 5,525.00 <b>164,299.00</b>	0.00 108,200.00 23,000.00 31,774.00 3,000.00 30,525.00 <b>196,499.00</b>
EXPENSES			
Recreation Programming Salaries and Benefits Administrative / Overhead Camp and Program Costs	82,897.00 10,961.00 5,313.00	121,232.00 17,150.00 67,200.00	102,214.00 17,150.00 46,200.00
Parks Salaries and Benefits Insurance / Insurance Deductible Administrative / Overhead Parks, Facilities, and Diamonds Community Centres	558,005.00 56,798.00 46,511.00 117,897.00 22,652.00	735,324.00 54,149.00 57,000.00 190,597.00 34,302.00	809,538.00 61,680.00 57,065.00 196,182.00 35,417.00
Vehicles and Equipment Vehicle Fuel, License, and Insurance Vehicle Repairs and Maintenance Equipment Rental and Fuel Equipment Repairs and Maintenance	14,699.00 5,245.00 338.00 15,366.00	20,941.00 10,000.00 5,000.00 15,000.00	22,447.00 10,000.00 5,000.00 15,000.00
Library Grant	491,466.00	473,024.00	511,729.00
<b>Transfer to Own Funds</b> Municipal Fleet, Buildings, Trail/Docks Capital	108,000.00 63,500.00	108,000.00 63,500.00	118,000.00 63,500.00
TOTAL EXPENSES	1,599,647.00	1,972,419.00	2,071,122.00
TOTAL PARKS, RECREATION AND FACILITY SERVICES	(1,499,122.00)	(1,808,120.00)	(1,874,623.00)

	2021 Actual	2021 Budget	2022 Budget
	As At Nov 4, 2021		
OPERATIONAL SERVICES Wastewater			
REVENUE			
Billings	1,771,876.00	2,322,094.00	2,438,594.00
Late Payment Penalties	4,068.00	15,000.00	15,000.00
Transfers from Reserves / Reserve Funds	0.00	181,346.00	181,346.00
Interest	0.00	30,000.00	30,000.00
Vacant Lot Levies	21,960.00	25,742.00	25,742.00
TOTAL REVENUE EXPENSES	1,797,905.00	2,574,182.00	2,690,682.00
Administrative / Overhead		450.044.00	00.04/.00
Salaries and Benefits Insurance / Insurance Deductible	287,185.00	458,814.00	93,346.00
Contracted Services	129,925.00 4,345.00	120,091.00 41,200.00	59,565.00 653,020.00
Communications	8,828.00	41,200.00	4,960.00
Master Servicing Study	0.00	33,967.00	4,900.00
Plant Supplies and Equipment	4,435.00	7,400.00	0.00
Chemicals	27,590.00	35,000.00	0.00
Other	21,338.00	39,797.00	35,177.00
Port McNicoll			
Hydro, Water, and Gas	113,321.00	211,742.00	222,242.00
Collection Repairs and Maintenance	25,514.00	65,000.00	0.00
Building Repairs and Maintenance	18,006.00	20,000.00	12,026.00
Sludge Disposal	16,463.00	35,000.00	71,244.00
TWP. Vehicles and Equipment Rental	2,000.00	2,000.00	0.00
Chemicals and Testing	4,538.00	9,000.00	0.00
Debt (Interest and Principal)	82,458.00	123,687.00	123,687.00
Other (Taxes, Grass Cutting)	25,062.00	6,725.00	7,475.00
Victoria Harbour			
Hydro, Water, and Gas	99,212.00	146,942.00	154,202.00
Collection Repairs and Maintenance	80,521.00	55,000.00	0.00
Building Repairs and Maintenance	94,000.00	70,000.00	41,514.00
Sludge Disposal	155,257.00	143,000.00	169,237.00
TWP. Vehicles and Equipment Rental	1,000.00	1,000.00	0.00
Chemicals and Testing	8,899.00	9,000.00	0.00
Debt (Interest and Principal) Other (Taxes, Grass Cutting)	129,325.00 30,103.00	161,569.00 22,200.00	161,569.00 33,950.00
Vehicles	10.040.00	12,795.00	0.00
Fuel, License, and Insurance	10,049.00		0.00
Repairs and Maintenance	1,734.00	6,000.00	0.00
Transfer to Own Funds			
Vehicle Reserve Transfer	9,000.00	9,000.00	0.00
Transfer to Reserve	716,844.00	716,844.00	847,468.00
TOTAL EXPENSES	2,106,953.00	2,574,182.00	2,690,682.00
TOTAL WASTEWATER	(309,048.00)	0.00	0.00
	(00)/040.00)	0.00	0.00

	2021 Actual	2021 Budget	2022 Budget
OPERATIONAL SERVICES	As At Nov 4, 2021		
Water			
REVENUE			
Billings	2,213,182.00	2,914,265.00	2,935,090.00
Late Payment Penalties	6,183.00	25,000.00	25,000.00
Transfers from Reserves / Reserve Funds	0.00	90,608.00	90,608.00
Interest Vacant Lot Levies	4,387.00 33,916.00	40,000.00 40,016.00	40,000.00 40,016.00
Other	519.00	1,000.00	1,000.00
TOTAL REVENUE	2,258,188.00	3,110,889.00	3,131,714.00
EXPENSES			
Administrative / Overhead			
Salaries and Benefits	458,640.00	672,011.00	123,779.00
Insurance / Insurance Deductible Contracted Services	110,229.00 10,439.00	104,189.00 12,500.00	62,658.00 774,522.00
Communications	10,269.00	12,400.00	8,000.00
Master Servicing Study	0.00	100,000.00	0.00
Plant Supplies and Equipment	13,194.00	15,400.00	3,000.00
Water Debt - DCA (Interest and Principal)	44,065.00	90,599.00	90,599.00
C of A Upgrades Debt (Interest and Principal)	237,163.00	489,393.00	489,393.00
Other	33,917.00	50,895.00	37,750.00
Tay Area WTP			
Hydro, Water, and Gas	91,680.00	109,942.00	115,352.00
Equipment Repairs and Maintenance	31,050.00	50,000.00	67,323.00
Building Repairs and Maintenance Chemicals, Testing, and Disposal	2,306.00 107,489.00	10,000.00 88,000.00	0.00 0.00
Contracted Services	13,551.00	22,000.00	22,000.00
Other (Taxes, Grass Cutting)	10,831.00	10,850.00	17,100.00
Tay Area Water Distribution			
Hydro, Water, and Gas	23,173.00	38,100.00	40,005.00
Equipment Repairs and Maintenance	47,864.00	60,000.00	87,532.00
TWP. Vehicles and Equipment Rental	8,000.00	8,000.00	0.00
Contracted Services Other (Taxes, Grass Cutting)	25,743.00 6,157.00	47,187.00 6,625.00	43,187.00 10,375.00
Other (Taxes, Grass Cutting)	0,157.00	0,025.00	10,375.00
Rope WTP	10.005.00	20 700 00	
Hydro and Telephone Equipment Repairs and Maintenance	10,925.00 8,174.00	20,700.00 25,000.00	21,685.00 26,666.00
Building Repairs and Maintenance	917.00	23,000.00	20,000.00
Chemicals, Testing, and Disposal	17,823.00	31,000.00	0.00
Other (Taxes, Outside Services)	2,841.00	5,425.00	2,425.00
Vehicles			
Fuel, License, and Insurance	9,113.00	14,187.00	0.00
Repairs and Maintenance	4,659.00	6,000.00	0.00
Transfer to Own Funds			
Transfer to Reserve	1,014,874.00	1,010,486.00	1,088,363.00
TOTAL EXPENSES	2,355,083.00	3,110,889.00	3,131,714.00
TOTAL WATER	(96,896.00)	0.00	0.00

	By-law 2022-XX	TOWNSHIP OF TAY 2022 PROJECTS/CAPITAL BUDGET		Sch	nedule "A"
	OPERATIONAL SERVIC ROADS VEHICLES & EQ				
2-1-3351-100-0921	TRANS FROM RESERVES			\$	(835,000)
2-1-3351-417-5210	EQUIPMENT Plow Truck				275,000
2-1-3351-420-5210	EQUIPMENT Plow Truck				275,000
2-1-3351-421-5210	EQUIPMENT Plow Truck				275,000
2-1-3351-433-5210	EQUIPMENT Trailer for Sidewalk Tracto	or			10,000
	TOTAL ROADS VEHICLE	ES & EQUIPMENT			-
	ROAD OPERATIONS				
2-1-3352-100-0900 2-1-3352-100-0910 2-1-3352-100-0920	GOVERNMENT OF CANAD TRANSFER FROM OPERAT TRANSFER INVESTMENT TRANS FROM RESERVE FU TRANSFER FROM RESERV Infrastructure/Bridges Re Capital Infrastructure Re	ING BUDGET INCOME FROM OPERATING UNDS /ES eserve	\$ (139,500) (155,000)	\$	(624,090) (537,219) (101,000) (88,362) (294,500)
2-1-3352-100-2281	2022 ROAD PROGRAM TENDERED CONTRACTS Details to be determined				1,350,671
2-1-3352-541-2281	INFRASTRUCTURE/BRI TENDERED CONTRACTS Rosemount Road - South (Carried Forward 2021 Ba	Bridge (RB5) Design & Approvals			139,500
2-1-3352-200-2281	PUBLIC WORKS OTHER Bayside Avenue Turnarou Public Works Shop Parkin Public Works/Parks Yard F	nd (2) g Lot Patch			40,000 15,000 100,000
	TOTAL ROAD OPERATIO	ONS			-

By-law 2022-XX

#### TOWNSHIP OF TAY 2022 PROJECTS/CAPITAL BUDGET

Schedule "A"

	STREETLIGHTING	
2-1-3353-100-0921	TRANSFER FROM RESERVES Streetlighting Reserve	\$ (30,000)
2-1-3353-100-5210	FIXTURES AND EQUIPMENT	30,000
	TOTAL STREETLIGHTING	 

#### TOWNSHIP OF TAY 2022 PROJECTS/CAPITAL BUDGET

#### OPERATIONAL SERVICES PARKS, RECREATION AND FACILITY SERVICES

GRANTS - COUNTY OF SIMCOE PRIOR YEAR SURPLUS TRANS OPERATING BUDGET TRANSFER FROM RESERVES Municipal Reserves - Infrastructure/Bridges Municipal Reserves - Buildings Municipal Reserves - Fleet Parks & Recreation Reserve	\$ (10,000) (168,342) (20,000) (136,213)	\$ (30,000) (3,500) (63,500) (334,555)
EQUIPMENT Riding Mower		20,000
SHEPPARD PARK PARK IMPROVEMENTS Play Structure		35,000
OAKWOOD COMMUNITY CENTRE BUILDING IMPROVEMENTS Kitchen Refurbishment		10,000
TALBOT PARK BUILDING IMPROVEMENTS Concession / Washroom Building Roof		15,000
<b>OAKWOOD PARK</b> LAND IMPROVEMENTS - Includes \$40,000 Carry Forward Hard surface area / drainage		140,000
BUILDING IMPROVEMENTS Kitchen Refurbishment		5,000
Right Field Netting		5,000
EQUIPMENT Water Refill Station (Location TBD) - Includes \$3,500 Carry Forward		7,000
<b>TAY SHORE TRAIL</b> LAND IMPROVEMENTS Bridge work (St. Marie TB1) Carry Forward		10,000
MACKENZIE BEACH PARK PARK IMPROVEMENTS - Carry Forward		46,213
BUILDING IMPROVEMENTS - Carry Forward Accessibility Washroom Upgrade		138,342

TOTAL PARKS, RECREATION AND FACILITY SERVICES

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Schedule "A"

#### TOWNSHIP OF TAY 2022 PROJECTS/CAPITAL BUDGET

#### WASTEWATER

DEBT TRANSFER FROM RESERVES Wastewater Capital Reserve	\$ \$ (1,000,000) (50,000) (50,000)
COLLECTION SYSTEM	
EQUIPMENT Capital Contingency Allowance	20,000
TELEVISING SEWERS	30,000
PM WASTEWATER TREATMENT PLANT	
No planned capital projects/purchases for 2022	
VH WASTEWATER TREATMENT PLANT	
ENGINEERING - Carry Forward Phase 2 Revised EAAS Project - Design and Contract Administration	1,000,000
TOTAL WASTEWATER	<u> </u>

Schedule "A"

#### TOWNSHIP OF TAY 2022 PROJECTS/CAPITAL BUDGET

#### WATER

TRANSFER INVESTMENT INCOME FROM OPERATING TRANSFER FROM RESERVES Water Capital Reserve	\$ (95,500) (1,100,000) \$ (1,100,000)
DISTRIBUTION SYSTEM	
ENGINEERING 2022 Watermain Replacement/Refurbishment Program	1,050,500
EQUIPMENT Victoria Harbour Standpipe Mixer	40,000
ENGINEERING Water Modelling Analysis (includes \$50,000 carry forward from 2021)	75,000
TAY AREA WATER TREATMENT PLANT	
No planned capital projects/purchases for 2022	
ROPE WATER TREATMENT PLANT EQUIPMENT Equipment Replacement	30,000
TOTAL WATER	



Budget Type	Capital		
Department	Operational Se	rvices	
Division	Roads and Flee		
Prepared by	Lyell Bergstron		
Approved by			
Department Priority	A		
Strategic Objective	Tay Resilient		
	ROW has a 30 intended to be cul-de-sac required construct. Staff head turn arout and has less in the topography estimated that Staff resources	I-de-sacs. At each end the T metre circle of land that wa a cul-de-sac. Constructing uires more land and is costly f is proposing to construct a nd, as it is much more cost pact on adjacent properties issues and soil conditions i it will cost around \$20,000 can do the earth works and shalt will be done by others.	as originally a proper y to a hammer effective s. Due to it is each. d road
Convice Level Impact	Improve		
Service Level Impact Expected Useful Life	Improve		
Current Year Budget	25+ years Expenses	Funding	
Current real budget	Materials	40,000 Grants	
	Consultants	Reserve	40,000
	Equipment	Development	,
	Legal	Utility	
	Other	Surplus/Other	
	Total	40,000 Total	40,000
	2021 Tax Levy Ir	npact	\$0
Future Manuel Dudwat			
Future Year Budget			

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	Shop Parking Lot			
Budget Type	Capital			
Department	Operational Se			
Division	Roads and Fleet Services			
Prepared by	Lyell Bergstron	ne		
Approved by				
Department Priority	A			
Strategic Objective Request Summary	Tay Resilient	t of the Roads Department s		
	condition. As a health and safe staff removed and temporaril to install new s and resurface asphalt. The a	e apron that was in very poor a result of frost heaving, it cl ety concern. Due to the safe the damaged concrete and ly placed gravel in its place. steel bollards to protect the the disturbed area with hot nticipated price for this is \$7 II the bollards, the asphalt v S.	reated a ety concerr bollards We need building, mix 15,000.	
Service Level Impact	Maintain			
Expected Useful Life	25 years			
Current Year Budget	Expenses	Funding		
	Materials	15,000 Grants		
	Consultants	Reserve	15,000	
	Equipment	Development		
	Legal	Utility		
	Other	Surplus/Other		
	Total	15,000 Total	15,000	
	2021 Tax Levy Ir		\$0	
Future Year Budget				
Future Year Budget Cost-Benefit Analysis and Other Financial				

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Budget Type	Capital			
Department	Operational S	ervices		
Division	Roads and Fle			
Prepared by	Lyell Bergstro	me		
Approved by				
Department Priority	В			
Strategic Objective	Tay Resilient			
Request Summary	of useful life. It is time to st parking/yard a	It is showin tart plannin area. It is a ving only wl	ard asphalt has g severe signs of g on repaving th pproximately 51 hat is existing as ,000.	f distress. e back 00 square
Service Level Impact	Improve			
Expected Useful Life	25 years			
Current Year Budget	Expenses		Funding	
	Materials	100,000	Grants	
	Consultants		Reserve	100,000
	Equipment		Development	
	Legal		Utility	
	Other		Surplus/Other	
	Total	100,000	Total	100,000
	2021 Tax Levy I	mpact		\$0
Future Year Budget				
Cost-Benefit Analysis and Other Financial				

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Budget Type	Capital			
Department	Operational S	Services		
Division	Roads and FI	eet Services		
Prepared by	Jacquelyn Ge	enis		
Approved by				
Department Priority	A			
Strategic Objective	Tay Resilient			
Request Summary	segments est	tablished by and our Eng	orogram details our Assistant Ma ineering Technic 22.	anager of
Service Level Impact	Maintain			
Expected Useful Life				
Current Year Budget	Expenses		Funding	
	Materials	1,350,671	Grants	624,090
	Consultants		Reserve	
	Equipment		Development	88,362
	Legal		Utility	
	Other		Surplus/Other	101,000
	Total	1,350,671	Total	813,452
	2022 Tax Levy	Impact		\$537,219
Future Year Budget				
Cost-Benefit Analysis and Other Financial Considerations				

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Budget Type	Capital			
Department	Operational Se	ervices		
Division				
Prepared by	Jacquelyn Ger	nis		
Approved by				
Department Priority	A			
Strategic Objective	Tay Resilient			
	Inspection Re		fied as RB5 in th	ie bridge
Service Level Impact	Maintain			
Service Level Impact Expected Useful Life	Maintain			
	Maintain Expenses		Funding	
Expected Useful Life			<b>Funding</b> Grants	
Expected Useful Life	Expenses		Grants	139,50
Expected Useful Life	Expenses Materials	139,500	Grants	139,50
Expected Useful Life	Expenses Materials Consultants	139,500	Grants Reserve	139,50
Expected Useful Life	Expenses Materials Consultants Equipment	139,500	Grants Reserve Development	139,50
Expected Useful Life	Expenses Materials Consultants Equipment Legal	139,500	Grants Reserve Development Utility Surplus/Other	
Expected Useful Life	Expenses Materials Consultants Equipment Legal Other	139,500 139,500	Grants Reserve Development Utility Surplus/Other	139,50 139,50 139,50
Expected Useful Life	Expenses Materials Consultants Equipment Legal Other Total	139,500 139,500	Grants Reserve Development Utility Surplus/Other	139,50

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Street Light H	HPS to LED Conv	ersion	
Budget Type	Capital		
Department	Operational S	ervices	
Division	Roads and Fle		
Prepared by	Jacquelyn Ger	nis	
Approved by			
Department Priority	A		
Strategic Objective	Tay Resilient		
Request Summary	2022 Streetliç	ght LED conversion program	
Service Level Impact	Improve		
Expected Useful Life			
Current Year Budget	Expenses	Funding	
	Materials	Grants	
	Consultants	Reserve	110,000
	Equipment	Development	
	Legal	Utility	
	Other	110,000 Surplus/Other	
	Total	110,000 Total	110,000
	2022 Tax Levy I	Impact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other Financial Considerations			
Administrative Recommendation			

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Mackenzie Park Upgrades				
Budget Type	Capital			
Department	Operational Se	ervices		
Division	Parks, Recreat	tion and Fa	cility Services	
Prepared by	Peter Dance			
Approved by	Peter Dance			
Department Priority	В			
Strategic Objective	Tay Active			
Request Summary	new two stall August 2021 s	washroom staff have t	roject, which incl and a pavillion. endered the proj vill be completed	As of ect, and it
Service Level Impact	Improve			
Expected Useful Life				
Current Year Budget	Expenses		Funding	
	Materials	184,555	Grants	
	Consultants		Reserve	184,555
	Equipment		Development	
	Legal		Utility	
	Other		Surplus/Other	
	Total	184,555	Total	184,555
	2021 Tax Levy I	mpact		\$0
Future Year Budget				
Cost-Benefit Analysis and Other Financial Considerations				
Administrative Recommendation				
At the October 15, 2019 Special General Gove that the washroom upgrade be put in the Prel funding permits.				

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Park	Oakwood Park - Hard Surface			
	ype Capital			
	ent Operational Servic	es		
	Parks, Recreation	and Fac	cility Services	
	by Jacquelyn Genis			
	d by			
	ent Priority B			
	: Objective Tay Resilient			
	Summary As outlined in staff ft asphalt sports p Park. Completion of 2021 will also inclu from where the pa County, to existing rink and washroon	ad is be of the a ude pav aved tra g walkw	eing installed at ( sphalt pad in ear ving of the existir il was constructed vay located betwo	Oakwood rly Spring ng trail ed by the
	evel Impact Improve			
	I Useful Life 20 years			
	Year Budget Expenses		Funding	
	Materials	40,000	Grants	15,000
	Consultants		Reserve	25,000
	Equipment		Development	
	Legal		Utility	
	Other		Surplus/Other	
	Total	40,000	Total	40,000
2	2021 Tax Levy Impa	ict		\$0
	ear Budget			
	efit Analysis and Other Financial			
	nefit Analysis and Other Financial rative Recommendation			

Content revised August 2021 by JG | Form revised May 9, 2021



Sheppard P	ark - Play Struct	ure	
Budget Type	Capital		
Department	Operational Services		
Division	Parks, Recreati	on and Facility Services	
Prepared by	Lindsay Barron		
Approved by			
Department Priority	В		
Strategic Objective	Tay Active		
Request Summary	With the Victor	ia Woods subdivision almos	t built out,
		s been moved up in the Long	
		ze the community's need fo	r
	additional park	space.	
Service Level Impact	Improve		
Expected Useful Life			
Current Year Budget	Expenses	Funding	
	Materials	Grants	
	Consultants	Reserve	
	Equipment	35,000 Development	31,500
	Legal	Utility	
	Other	Surplus/Other	
	Total	35,000 Total	31,500
	2022 Tax Levy Ir	npact	\$3,500
Future Year Budget	An additional c	ommunity park will add ann	ual
		uties for Public Works staff	.0
	• • • •	nent inspections, garbage co	ollection
	etc.).		
Cost-Benefit Analysis and Other Financial	This project has been funded using the methodolog		thodology
Considerations	under the curre	ent DC by-law (90% funding	<b>j</b> ).
Administrative Recommendation			

Content reviewed August 2021 by BA | Form revised May 9, 2021



DepartmentOperational ServicesDivisionParks, Recreation and Facility SerPrepared byBryan AndersonApproved byBDepartment PriorityBStrategic ObjectiveTay ProudRequest SummaryStaff will review the kicthen facili building and replace any cabinets appliances, etc. as neededService Level ImpactImproveExpected Useful Life15 YearsCurrent Year BudgetExpensesFunding MaterialsMaterials10,000 Grants ConsultantsConsultantsReserve EquipmentEquipmentDevelop LegalUtility OtherUtility OtherTotal10,000 Total 2022 Tax Levy Impact	Budget Type	Capital		
Division       Parks, Recreation and Facility Ser         Prepared by       Bryan Anderson         Approved by       B         Department Priority       B         Strategic Objective       Tay Proud         Request Summary       Staff will review the kicthen facility building and replace any cabinets appliances, etc. as needed         Service Level Impact       Improve         Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding Materials         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/d         Total       10,000 Total         2022 Tax Levy Impact       Every Impact			ervices	
Prepared by       Bryan Anderson         Approved by       B         Department Priority       B         Strategic Objective       Tay Proud         Request Summary       Staff will review the kicthen facility building and replace any cabinets appliances, etc. as needed         Service Level Impact       Improve         Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding Materials         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/d         Total       10,000 Total         2022 Tax Levy Impact       2022 Tax Levy Impact	•			
Department Priority       B         Strategic Objective       Tay Proud         Request Summary       Staff will review the kicthen facilition building and replace any cabinets appliances, etc. as needed         Service Level Impact       Improve         Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding Materials         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/d         Total       10,000 Total         2022 Tax Levy Impact       10	Prepared by			
Strategic ObjectiveTay ProudRequest SummaryStaff will review the kicthen facili building and replace any cabinets appliances, etc. as neededService Level ImpactImproveExpected Useful Life15 YearsCurrent Year BudgetExpensesFunding MaterialsMaterials10,000 Grants ConsultantsReserveEquipmentDevelopr LegalUtility OtherSurplus/C Total10,000 Total2022 Tax Levy Impact2022 Tax Levy Impact	Approved by			
Request Summary       Staff will review the kicthen facili building and replace any cabinets appliances, etc. as needed         Service Level Impact       Improve         Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding Materials         Materials       10,000 Grants Consultants       Reserve Equipment         Equipment       Developr Legal       Utility Other         Surplus/O       Total       10,000 Total         2022 Tax Levy Impact       2022 Tax Levy Impact	Department Priority	В		
Service Level Impact       Improve         Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/0         Total       10,000 Total         2022 Tax Levy Impact       2022 Tax Levy Impact	Strategic Objective	Tay Proud		
Expected Useful Life       15 Years         Current Year Budget       Expenses       Funding         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/0         Total       10,000 Total         2022 Tax Levy Impact       Expenses		building and re	eplace any cabinets, couter	
Current Year Budget       Expenses       Funding         Materials       10,000 Grants         Materials       10,000 Grants         Consultants       Reserve         Equipment       Developr         Legal       Utility         Other       Surplus/or         Total       10,000 Total         2022 Tax Levy Impact	Service Level Impact	Improve		
Materials 10,000 Grants Consultants Reserve Equipment Developr Legal Utility Other Surplus/O Total 10,000 Total 2022 Tax Levy Impact	Expected Useful Life	15 Years		
Consultants Reserve Equipment Developm Legal Utility Other Surplus/O Total 10,000 Total 2022 Tax Levy Impact	Current Year Budget	Expenses	Funding	
Equipment       Development         Legal       Utility         Other       Surplus/O         Total       10,000         2022 Tax Levy Impact				
Legal Utility Other Surplus/0 Total 10,000 Total 2022 Tax Levy Impact				10,000
Other Surplus/0 Total 10,000 Total 2022 Tax Levy Impact			Development	
Total     10,000 Total       2022 Tax Levy Impact			-	
2022 Tax Levy Impact			Surplus/Other	
				10,000
	Future Veen Dudget	2022 Tax Levy In	mpact	\$0
Future Year Budget       Cost-Benefit Analysis and Other Financial				
Considerations				
Administrative Recommendation	Administrative Recommendation			



Budget Type	Capital		
Department	Operational Se	rvices	
Division		ion and Facility Services	
Prepared by	Bryan Anderso		
Approved by			
Department Priority	В		
Strategic Objective	Tay Proud		
Request Summary	new roof. To I	n/Washroom building is in r be consistent with previous a steel roof replacement.	
Service Level Impact	Improve		
Expected Useful Life	15 Years		
Current Year Budget	Expenses	Funding	
	Materials	15,000 Grants	
	Consultants	Reserve	15,000
	Equipment	Development	
	Legal	Utility	
	Other	Surplus/Other	
	Total	15,000 Total	15,000
	2022 Tax Levy I	mpact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other Financial			



Oakwood Par	k - Rink Boards
Budget Type	Capital
Department	Operational Services
Division	Parks, Recreation and Facility Services
Prepared by	Bryan Anderson
Approved by	
Department Priority	В
Strategic Objective	Tay Active
Request Summary	The deteriorated Oakwood Park rink boards are scheduled to be replaced in 2022.
Service Level Impact	Improve
Expected Useful Life	15 Years
Current Year Budget	Expenses Funding
	Materials 100,000 Grants
	Consultants Reserve 100,000
	Equipment Development
	Legal Utility
	Other Surplus/Other
	Total 100,000 Total 100,000
	2022 Tax Levy Impact \$0
Future Year Budget	
Cost-Benefit Analysis and Other Financial Considerations	
Administrative Recommendation	



Budget Type	Capital		
Department	Operational Se	rvices	
Division		on and Facility Services	
Prepared by	Bryan Anderso		
Approved by	Di yan Anderso	1	
Department Priority	B		
Strategic Objective	Tay Proud		
Request Summary		w the kicthen facilities with place any cabinets, coutert . as needed	
Service Level Impact	Improve		
Expected Useful Life	15 Years		
Current Year Budget	Expenses	Funding	
	Materials	5,000 Grants	
	Consultants	Reserve	5,000
	Equipment	Development	
	Legal	Utility	
	Other	Surplus/Other	
	Total	5,000 Total	5,000
	2022 Tax Levy Ir	npact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other Financial Considerations			
Administrative Recommendation			



Oakwood Park - Ri	ght Field Netting
Budget Type	Capital
Department	Operational Services
Division	Parks, Recreation and Facility Services
Prepared by	Bryan Anderson
Approved by	
Department Priority	В
Strategic Objective	Tay Active
Request Summary	The netting at Oakwood Park prevents balls from escaping onto neigbouring properties. This is the estimated cost to replace existing worn netting with new.
Service Level Impact	Improve
Expected Useful Life	15 Years
Current Year Budget	Expenses Funding
	Materials 5,000 Grants
	Consultants Reserve 5,000
	Equipment Development
	Legal Utility
	Other Surplus/Other
	Total 5,000 Total 5,000
	2022 Tax Levy Impact \$0
Future Year Budget	
Cost-Benefit Analysis and Other Financial Considerations	
Administrative Recommendation	



Outdoor v	Vater Refill Statio	on and a second s	
Budget Type	Capital		
Department	Operational Services		
Division	Parks, Recreati	on and Facility Services	
Prepared by	Jacquelyn Geni	S	
Approved by			
Department Priority	A		
Strategic Objective	Tay Active		
Request Summary	water refill stat	has been providing one additional ion each year. As the 2021 station ed, two will be completed in 2022.	
Service Level Impact	Improve		
Expected Useful Life			
Current Year Budget	Expenses	Funding	
	Materials	Grants	
	Consultants	Reserve	
	Equipment	7,000 Development	
	Legal	Utility	
	Other	Surplus/Other	
	Total	7,000 Total 0	
	2022 Tax Levy In	npact \$7,000	
Future Year Budget	2030 - \$3,500		
Cost-Benefit Analysis and Other Financial			
Administrative Recommendation			

Content revised Month ##, 20## by initials | Form revised May 9, 2021



Victoria Harbour Wastewate	r Treatment Pl	ant Upgrades - Phase 2	2	
Budget Type	Capital			
Department	Operational S	Operational Services		
Division	Wastewater	· ·		
Prepared by	Jacquelyn Ge	enis		
Approved by				
Department Priority	А			
Strategic Objective	Tay Resilient			
Request Summary	Phase 1 of the plant upgrade is complete. The project addessed operation issues, compliance with tighter effluent limits and future demands for the headworks, tertiary filters, disinfection and standby power systems. The second phase will address the aeration (biological treatment) section of the plant. Design work will likely begin in 2022 at an estimated cost of \$1,000,000. Construction is anticipated to take place in 2023 and 2024. Cost estimates have been updated per Tatham Engineering's 2021 reivew of the Victoria Harbour Wastewater Treatment Plant secondary treatment process opitons, and include engineering and contract admin fees, and debt financing costs.			
Service Level Impact	Improve			
Expected Useful Life	mprove			
Current Year Budget	Expenses	Funding		
	Materials	Grants		
	Consultants	2,858,050 Reserve	1,710,000	
	Equipment	21,006,936 Development	2,790,000	
	Legal	Utility		
	Other	Debt	19,364,986	
	Total	23,864,986 Total	23,864,986	
	2022 Tax Levy	Impact	\$0	
Future Year Budget				
Cost-Benefit Analysis and Other Financial Considerations	Funding allocation should be revised after the next Development Charges Background Study is completed.			
Administrative Recommendation				

Content revised August 2021 by JG | Form revised May 9, 2021



Budget Type	Capital		
Department	Operational Services		
Division	Wastewater		
Prepared by	Jacquelyn Genis		
Approved by			
Department Priority	A		
Strategic Objective	Tay Resilient		
Request Summary		ngency amount has been car to cover unexpected failure	
Service Level Impact	Maintain		
Expected Useful Life			
Current Year Budget	Expenses	Funding	
	Materials	Grants	
	Consultants	Reserve	20,000
		20,000 Development	
	Equipment		
	Legal	Utility	
		Utility Surplus/Other	
	Legal	Utility	20,000
	Legal Other	Utility Surplus/Other 20,000 Total	20,000 \$0
Future Year Budget	Legal Other Total	Utility Surplus/Other 20,000 Total npact	

Content revised August 2021 by JG| Form revised May 9, 2021



Televising ProgramBudget TypeCapitalDepartmentOperational ServicesDivisionWastewaterPrepared byMike MortimerApproved byDepartment PriorityDepartment PriorityAStrategic ObjectiveTay ResilientRequest SummaryAs part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections There has been work completed in and the intent would be to completed Harbour inventory in 2022. Port Methods			
Department       Operational Services         Division       Wastewater         Prepared by       Mike Mortimer         Approved by       Department Priority         Department Priority       A         Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections. There has been work completed in and the intent would be to completed in the inte			
Department       Operational Services         Division       Wastewater         Prepared by       Mike Mortimer         Approved by       Department Priority         Department Priority       A         Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections. There has been work completed in and the intent would be to completed in the inte	Capital		
Prepared by       Mike Mortimer         Approved by       A         Department Priority       A         Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections         There has been work completed in and the intent would be to complete the completed in the intent would be to complete the completed in the intent would be to complete the completed in the intent would be to complete the completed in the completed in the completed in the completed in the intent would be to complete the completed in the co			
Approved by       A         Department Priority       A         Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections. There has been work completed in and the intent would be to completed in the intent would be to completed in the intent would be to completed in the intent would be to complete in the in			
Department Priority       A         Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections. There has been work completed in and the intent would be to completed in the intent would be to complete the intent would be to completed the intent would be to complete the intent wo			
Strategic Objective       Tay Resilient         Request Summary       As part of the Inflow and Infiltration program, it is important to estable inventory of televised inspections. There has been work completed in and the intent would be to completed in the intent would be to complete the intent would be t			
Request Summary       As part of the Inflow and Infiltration         program, it is important to estable       inventory of televised inspections         There has been work completed in       and the intent would be to completed			
program, it is important to estable inventory of televised inspections There has been work completed in and the intent would be to complete			
	ish a complete for our sewers. NVictoria Harbour ete the Victoria		
Service Level Impact Improve			
Expected Useful Life			
Current Year Budget Expenses Funding			
Materials Grants			
Consultants Reserve	30,000		
Equipment Developr	nent		
Legal Utility			
Other 30,000 Surplus/	Other		
Total 30,000 Total	30,000		
2022 Tax Levy Impact	\$0		
Future Year Budget			
Cost-Benefit Analysis and Other Financial			
Considerations			
Administrative Recommendation			

Content revised August 2021 by MM | Form revised May 9, 2021



Watermair	n Replacement Project		
Budget Type	Capital		
Department	Operational Services		
Division	Water		
Prepared by	Mike Mortimer		
Approved by	Richard Bingham		
Department Priority	A		
Strategic Objective	Tay Resilient		
Request Summary	<ul> <li>The 2022 budget allows for watermain replacement at the following locations, which coordinate with the 2022 road program and are shovel ready, as the design has been completed:</li> <li>Fifth Ave - Hayes St to Arpin St Hayes St - Fifth Ave to Fourth Ave Athabaska St - Seventh Ave to Barnes Ave Easton Ave - Talbot St to dead end (re-lining recommended)</li> <li>In addition to the watermian replacement work above, the 2022 plan also includes \$50,000 for water/road design for Ninth Avenue, which is planned for 2023. This program will address our second biggest area of failures and water quality complaints by removing the last of the cast and ductile iron pipe from the upper section of the Port McNicoll distribution system.</li> </ul>		
Service Level Impact	Maintain		
Expected Useful Life	100 years		
Current Year Budget	Expenses Funding		
	Materials 1,050,500 Grants		
	Consultants Reserve 1,050,500		
	Equipment Development		
	Legal Utility		
	Other Surplus/Other		
	Total 1,050,500 Total 1,050,500		
	2022 Tax Levy Impact \$0		
Future Year Budget			
Cost-Benefit Analysis and Other Financial Considerations	This sheet provides water cost only.		
Administrative Recommendation			

Content revised August 2021, by MM | Form revised May 9, 2021



### Tay Township

## 2022 Budget Information Sheet

Victoria Harbour Standp	oipe - Water Star	ndpipe Mixer	
Budget Type	Capital		
Department	Operational Services		
Division	Water		
Prepared by	Mike Mortimer		
Approved by			
Department Priority	А		
Strategic Objective	Tay Resilient		
Request Summary	The 2022 budget should allow for a Water Standpipe Mixer to be installed in the Victoria Harbour Standpipe. This allows for better mixing of water entering the standpipe, decreases water age, and improves water quality by reducing stratification in the standpipe.		
Service Level Impact	Maintain		
Expected Useful Life			
Current Year Budget	Expenses	Funding	
	Materials	Grants	
	Consultants	Reserve 40,000	
	Equipment	40,000 Development	
	Legal	Utility	
	Other	Surplus/Other	
	Total	40,000 Total 40,000	
	2022 Tax Levy I	mpact \$0	
Future Year Budget			
Cost-Benefit Analysis and Other Financial			
Administrative Recommendation			

Content revised August 2021 by MM | Form revised May 9, 2021



Water Distribution System	ms - Engineering	Water Modelling	
Budget Type	Capital		
Department	Operational Services		
Division	Water		
Prepared by	Mike Mortimer		
Approved by			
Department Priority	A		
Strategic Objective	Tay ResilientThe 2021 capital budget included \$50,000 for a watermain modelling analysis. The analysis has been pushed out to 2022, and it has been determined that an additional \$25,000 is needed in the budget to complete this work. Water modeling allows for future capital planning to be more effective and for operations to have a better understanding of water dynamics during challenging operational situations.		
Service Level Impact	Maintain		
Expected Useful Life			
Current Year Budget	Expenses Materials Consultants Equipment Legal Other Total	Funding Grants Reserve 25,000 Development Utility Surplus/Other 25,000 Total	25,000 25,000
	2022 Tax Levy Ir	npact	\$0
Future Year Budget			
Cost-Benefit Analysis and Other Financial Considerations	\$25,000 addition \$25,000 states addition \$25,000 state	onal funding on top of existi g of \$50,000	ing
Administrative Recommendation			

Content revised August 2021 by MM | Form revised May 9, 2021



Budget Type	Capital		
Department	Operational Services		
Division	Water		
Prepared by	Jacquelyn Genis		
Approved by			
Department Priority	А		
Strategic Objective	Tay Resilient		
Request Summary		of \$30,000 is carried every t m plan, with the detailed ite beded.	
Service Level Impact	Maintain		
Expected Useful Life Current Year Budget	Expenses	Funding	
Current real budget	Materials	Grants	
	Consultants	Reserve	30,000
	Equipment	30,000 Development	00,000
	Legal	Utility	
	Other	Surplus/Other	
	Total	30,000 Total	30,000
	2022 Tax Levy Impact \$0		
Future Year Budget	2025 - \$30,000 2029 - \$30,000		
Cost-Benefit Analysis and Other Financial Considerations			

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