

## 2021 OPERATING AND CAPITAL BUDGET

The first draft of the 2021 Operating and Capital Budget was presented under reports OS-2020-89, PDS-2020-60 and CS-2020-79 at Council committee meetings held on November 11<sup>th</sup> and 12<sup>th</sup>, 2020. Following these meetings budget deliberations continued on the budget as amended (Report CS-2020-87) during the Regular Council meeting held November 26<sup>th</sup>, 2020. Council completed their review of the budget on November 26, 2020 and adopted the 2021 Operating and Capital Budget at a special Council meeting held on December 4, 2020 (Report CS-2020-96). While funding has been provided in the Capital Budget for the 2021 Road Program, the details of the program will be determined in 2021.

The Township's 2021 Operating and Capital Budget includes \$9.7 Million in taxation and \$5.2 Million in water & wastewater rates. The Township's annual budget also includes funding from reserves, grants, development charges and investments which all contribute to funding municipal services and constructions projects. In 2021 Tay has planned 2.6 million in taxation supported capital projects and 3.8 million in water & wastewater rate supported capital projects.

With the adoption of the 2021 budget, Tay households, on average, will each contribute 2% more in taxes to the Township than they did in 2020. For an average home in Tay, assessed at 222,938, this will mean an increase of \$2.42/month.

While water rates will remain the same in 2021 as they were in 2020, wastewater system users will see a 4% increase to rates or \$3/month for a single family home.

The amended budget, as adopted by Council is attached here as Schedule A. Staff reports presented during the budget process contain additional information as well as details related to capital projects and service level changes. For further information please refer to the Staff reports listed below:

Nov 11/20	OS-2020-89	<a href="#">2021 Operating and Capital Budget Operational Services</a>
Nov 11/20	PDS-2020-60	<a href="#">2021 Operating and Capital Budget Protective and Development Services</a>
Nov 12/20	CS-2020-79	<a href="#">2021 Operating and Capital Budget Corporate Services</a>
Nov 26/20	CS-2020-87	<a href="#">2021 Consolidate Operating and Capital Budget Additional Information</a>
Dec 16/20	CS-2020-96	<a href="#">2021 Operating and Capital Budget</a>



## SCHEDULE "A"

# 2021 OPERATING AND CAPITAL BUDGET



TOWNSHIP OF TAY  
2021 OPERATING BUDGET

2020 YTD Actual      2020 BUDGET      2021 BUDGET  
06-11-20

**CORPORATE SERVICES**

**REVENUE:**

User Fees and Service Charges	49,253.92	93,094.00	92,568.00
Penalties and Interest	241,603.48	230,000.00	250,000.00
Licences, Permits, Rents	39,345.72	52,500.00	50,700.00
Land Sales	500.00	35,000.00	35,000.00
Investment & Interest Income	138,924.22	159,300.00	126,300.00
Transfers from Reserves / Reserve Funds	32,000.00	45,000.00	34,000.00
Other	31,665.53	41,644.00	41,740.00

<b>TOTAL REVENUE</b>	<b>533,292.87</b>	<b>656,538.00</b>	<b>630,308.00</b>
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**EXPENSES:**

**Administrative / Overhead**

Salaries and Benefits	792,364.64	1,225,909.00	1,232,520.00
Contracted Services	91,933.94	120,395.00	128,155.00
Health & Safety	2,083.30	11,715.00	11,715.00
Computer Maintenance	57,733.85	69,029.00	75,000.00
Accessibility	0.00	5,000.00	0.00
Insurance	71,934.91	70,325.00	86,322.00
Election	1,653.60	1,700.00	1,700.00
Other - (Postage, Advertising, Supplies, etc.)	68,357.23	107,590.00	97,161.00

**Municipal Buildings - (Office, Old VH Firehall, Albert St)**

Utilities	37,756.85	49,429.00	48,829.00
Materials & Equipment Expenditures	8,220.68	20,300.00	16,300.00
Repairs and Maintenance	9,165.18	23,500.00	23,000.00

<b>Cemetery Operations (net)</b>	<b>2,475.34</b>	<b>0.00</b>	<b>0.00</b>
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**Transfer to Own Funds**

Capital/Reserves	108,000.00	188,000.00	160,000.00
Election	17,500.00	17,500.00	15,800.00
Proceeds from Land Sales	0.00	29,000.00	29,000.00

<b>TOTAL EXPENSES:</b>	<b>1,269,179.52</b>	<b>1,939,392.00</b>	<b>1,925,502.00</b>
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<b>TOTAL CORPORATE SERVICES</b>	<b>(735,886.65)</b>	<b>(1,282,854.00)</b>	<b>(1,295,194.00)</b>
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TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**CORPORATE SERVICES**

PRIOR YEARS SURPLUS		\$ (5,000)
GRANTS - County of Simcoe		\$ (50,000)
TRANSFER FROM RESERVES		(475,000)
Contingency Reserve (Modernization Fund)	\$ (125,000)	
Municipal Buildings	(122,000)	
Municipal Equipment	(228,000)	
 EQUIPMENT - Carry Forward		 32,000
Printer/Fax/Copier Public Works	7,000	
Photocopier - Admin (colour)	16,000	
Laser Printers	9,000	
 COMPUTER HARDWARE ACQUISITION - Carry Forward		 155,000
PC/Monitor Replacements (\$5,000 added to 2020)	90,000	
Financial Server	25,000	
Office Server	25,000	
VPN Router/Firewall	5,000	
NAS Unit for Backup Storage	10,000	
 COMPUTER SOFTWARE ACQUISITION - Carry Forward		 109,000
Land Manager Upgrade	9,000	
Municipal Management/Online Services Software	100,000	
 COMPUTER SOFTWARE ACQUISITION		 37,000
Website Refresh	25,000	
Backup Tape Drive & Software	12,000	
 OUTSIDE SERVICES - Carry Forward		 75,000
Internet Needs & Feasibility Project		
 MUNICIPAL BUILDING, PARK STREET: BUILDING IMPROVEMENTS - Carry Forward		 35,000
Roof & Cedar Facia repairs	30,000	
Humidity Control for Copy Room	5,000	
 BUILDING IMPROVEMENTS		 87,000
Furniture	42,000	
Works Garage Roof	45,000	
 <b>TOTAL CORPORATE SERVICES</b>		 <b><u>\$ -</u></b>

TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>PROTECTIVE AND DEVELOPMENT SERVICES</b>			
<b>Policing</b>			
<b>REVENUE:</b>			
Fines and Penalties	119.37	55,000.00	55,000.00
Taxation Levied for Policing	1,691.20	1,618,234.00	1,618,234.00
Transfers from Reserves / Reserve Funds	0.00	96,592.00	116,032.00
Other	26,822.25	2,398.00	(362.00)
<b>TOTAL REVENUE</b>	<b>28,632.82</b>	<b>1,772,224.00</b>	<b>1,788,904.00</b>
<b>EXPENSES</b>			
Contracted Services	1,334,043.00	1,767,124.00	1,787,804.00
Port McNicoll OPP Office	0.00	1,100.00	1,100.00
Donations to Others	0.00	4,000.00	0.00
<b>TOTAL EXPENSES</b>	<b>1,334,043.00</b>	<b>1,772,224.00</b>	<b>1,788,904.00</b>
<b>TOTAL POLICING</b>	<b>(1,305,410.18)</b>	<b>0.00</b>	<b>0.00</b>
<b>PROTECTIVE AND DEVELOPMENT SERVICES</b>			
<b>By-Law, Fire, Emergency Preparedness</b>			
<b>REVENUE:</b>			
Grants	334,830.00	800.00	800.00
User Fees and Service Charges	1,500.00	900.00	900.00
Fines and Penalties	13,318.00	7,000.00	7,000.00
Licences and Permits	47,960.00	60,000.00	60,000.00
Transfers from Reserves / Reserve Funds	32,500.00	33,500.00	44,000.00
Other	9,090.00	12,300.00	12,300.00
<b>TOTAL REVENUE</b>	<b>439,198.00</b>	<b>114,500.00</b>	<b>125,000.00</b>
<b>EXPENSES</b>			
<b>Administrative / Overhead</b>			
Salaries and Benefits	392,854.63	505,276.00	508,338.00
Volunteer Compensation	38,409.26	245,714.00	247,226.00
Contracted Services	36,977.61	57,476.00	57,976.00
Emergency Preparedness	6,052.71	16,377.00	24,149.00
COVID-19 expenses	57,764.34	0.00	0.00
Communications	16,733.03	44,978.00	46,568.00
Equipment and Materials	44,353.64	44,450.00	48,450.00
Staff Vehicles	12,569.63	20,965.00	21,499.00
Fire Prevention	950.92	3,800.00	3,800.00
Volunteer Training	24,633.48	32,778.00	32,778.00
Debt (Interest and Principal)	107,276.40	106,816.40	106,690.40
Insurance	47,800.54	41,006.00	57,361.00
Other	53,105.96	66,500.00	66,500.00
<b>Fire Halls</b>			
Utilities	20,157.27	33,686.00	32,686.00
Building Repairs and Maintenance	24,691.06	21,345.00	26,875.00
Vehicle Operating Costs	64,884.54	50,121.00	53,684.00
Antique Fire Truck	2,311.70	0.00	0.00
<b>Transfer to Own Funds</b>			
Fire Equipment & Buildings	218,000.00	218,000.00	228,000.00
By-Law Vehicle	1,500.00	1,500.00	1,500.00
Capital Projects and Equipment	33,200.00	33,200.00	31,200.00
<b>TOTAL EXPENSES</b>	<b>1,204,226.72</b>	<b>1,543,988.40</b>	<b>1,595,280.40</b>
<b>TOTAL PROTECTIVE AND DEVELOPMENT SERVICES</b>	<b>(765,028.72)</b>	<b>(1,429,488.40)</b>	<b>(1,470,280.40)</b>

TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>PROTECTIVE AND DEVELOPMENT SERVICES</b>			
<b>Planning and Development Services</b>			
<b>REVENUE</b>			
User Fees and Service Charges	43,584.98	29,000.00	29,000.00
Licences and Permits	343,354.61	232,000.00	232,000.00
Transfers from Reserves / Reserve Funds	0.00	88,833.00	67,100.00
Other	200.00	0.00	0.00
<b>TOTAL REVENUE</b>	<b>387,139.59</b>	<b>349,833.00</b>	<b>328,100.00</b>
<b>EXPENSES</b>			
<b>Planning and Development</b>			
Salaries and Benefits	193,931.39	290,609.00	350,724.00
Contracted Services	4,209.05	60,114.00	59,930.00
Economic Development	67,980.00	69,980.00	69,980.00
Official Plan	705.96	6,733.00	15,000.00
Development Charge Study	0.00	30,000.00	0.00
Severn Sound Environmental Association	108,870.10	117,537.00	122,042.00
Administrative / Overhead	7,685.26	15,260.00	15,910.00
<b>Building</b>			
Salaries and Benefits	222,108.96	284,173.00	273,233.00
Vehicles	6,143.76	8,192.00	8,300.00
Administrative / Overhead	13,678.39	21,400.00	21,500.00
<b>Heritage Committee</b>	<b>1,611.48</b>	<b>5,200.00</b>	<b>5,200.00</b>
<b>Transfer to Own Funds</b>			
Transfer to Reserve	15,000.00	15,000.00	15,000.00
<b>TOTAL EXPENSES</b>	<b>641,924.35</b>	<b>924,198.00</b>	<b>956,819.00</b>
<b>TOTAL PLANNING AND DEVELOPMENT SERVICES</b>	<b>(254,784.76)</b>	<b>(574,365.00)</b>	<b>(628,719.00)</b>

TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**PROTECTIVE AND DEVELOPMENT SERVICES  
EMERGENCY PREPAREDNESS  
BY LAW ENFORCEMENT  
FIRE**

	\$	(31,200)
TRANSFER FROM OPERATING BUDGET		
GRANTS - Modernization Funding	\$	(13,200)
TRANSFER FROM RESERVES		(364,000)
Municipal Fleet (Fire Capital)	\$ (364,000)	
EQUIPMENT		29,200
PPV Fan	6,000	
Dry Hydrants	10,000	
Tablets	13,200	
EQUIPMENT		14,000
Thermal Imaging Camera		
EQUIPMENT		15,200
Bunker Gear		
EQUIPMENT - Carry Forward		350,000
Old Fort Hall - Tanker		
<b>TOTAL EMERGENCY PREPAREDNESS, BY LAW, AND FIRE</b>		<u><u>-</u></u>

TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**PLANNING AND DEVELOPMENT SERVICES**

<b>No planned capital projects/purchases for 2021</b>		-
<b>TOTAL PLANNING AND DEVELOPMENT SERVICES</b>		<u><u>-</u></u>



TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>OPERATIONAL SERVICES</b>			
<b>Roads, Engineering, and Fleet Services</b>			
<b>REVENUE</b>			
User Fees and Service Charges	29,956.50	10,000.00	25,000.00
Licences, Permits, Rents	3,660.00	2,500.00	2,500.00
Transfers from Reserves / Reserve Funds	15,000.00	15,000.00	70,000.00
Other	672.91	500.00	500.00
<b>TOTAL REVENUE</b>	<b>49,289.41</b>	<b>28,000.00</b>	<b>98,000.00</b>
<b>EXPENSES</b>			
<b>Administrative / Overhead</b>			
Salaries and Benefits	885,570.56	1,254,694.00	1,256,696.00
Insurance / Insurance Deductible	102,698.22	82,393.00	113,287.00
Contracted Services	5,321.44	10,500.00	65,500.00
Communications	2,354.52	3,885.00	3,885.00
Roads Building, Shop, and Fleet Supplies	73,041.26	53,155.00	53,155.00
Debt (Interest and Principal)	34,473.45	68,903.91	68,888.91
Other	23,043.98	19,900.00	20,500.00
<b>Operations</b>			
Bridges and Culverts	10,920.54	32,000.00	20,000.00
Roadside Maintenance	89,510.58	119,500.00	151,500.00
Hardtop Maintenance	73,414.00	120,000.00	120,000.00
Loose top Maintenance	115,087.30	194,000.00	174,000.00
Winter Maintenance	66,264.55	105,000.00	105,000.00
Signs, Guiderails, Sidewalks, etc.	7,591.36	89,500.00	89,500.00
<b>Vehicles and Equipment</b>			
<b>Heavy Service</b>			
Diesel, License, and Insurance	26,935.09	76,745.00	78,017.00
Repairs and Maintenance	50,763.99	105,000.00	63,000.00
<b>Light &amp; Medium Service</b>			
Diesel, License, and Insurance	19,975.25	31,669.00	31,993.00
Repairs and Maintenance	11,840.58	15,000.00	15,000.00
<b>Equipment</b>			
Diesel, License, and Insurance	21,292.42	45,173.00	46,498.00
Repairs and Maintenance	51,265.80	77,600.00	77,600.00
Mechanic Materials and Equipment	11,269.68	0.00	42,000.00
<b>Streetlighting</b>	<b>92,442.66</b>	<b>156,723.00</b>	<b>156,723.00</b>
<b>Transfer to Own Funds</b>			
Infrastructure/Bridges	75,000.00	75,000.00	75,000.00
Municipal Fleet	205,000.00	216,000.00	226,000.00
Reserve repayment	0.00	0.00	515,722.00
Capital	812,785.00	812,785.00	297,063.00
<b>TOTAL EXPENSES</b>	<b>2,867,862.23</b>	<b>3,765,125.91</b>	<b>3,866,527.91</b>
<b>TOTAL ROADS, ENGINEERING, AND FLEET SERVICES</b>	<b>(2,818,572.82)</b>	<b>(3,737,125.91)</b>	<b>(3,768,527.91)</b>

TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>OPERATIONAL SERVICES</b>			
<b>Wastewater</b>			
<b>REVENUE</b>			
Billings	1,666,296.05	2,215,924.00	2,322,094.00
Late Payment Penalties	294.29	15,000.00	15,000.00
Transfers from Reserves / Reserve Funds	(973.08)	181,346.00	181,346.00
Interest	0.00	30,000.00	30,000.00
Vacant Lot Levies	25,620.00	25,620.00	25,742.00
<b>TOTAL REVENUE</b>	<b>1,691,237.26</b>	<b>2,467,890.00</b>	<b>2,574,182.00</b>
<b>EXPENSES</b>			
<b>Administrative / Overhead</b>			
Salaries and Benefits	302,323.37	440,904.00	458,814.00
Insurance / Insurance Deductible	100,076.04	105,920.00	120,091.00
Contracted Services	33,896.37	41,200.00	53,200.00
Communications	9,651.56	11,410.00	11,410.00
Master Servicing Study	0.00	33,966.70	33,966.70
Plant Supplies and Equipment	7,678.70	7,400.00	7,400.00
Chemicals	34,418.44	35,000.00	35,000.00
Other	26,813.33	28,317.00	39,797.00
<b>Port McNicoll</b>			
Hydro, Water, and Gas	138,433.72	211,742.00	211,742.00
Collection Repairs and Maintenance	44,686.01	65,000.00	65,000.00
Building Repairs and Maintenance	6,280.26	20,000.00	20,000.00
Sludge Disposal	16,095.45	35,000.00	35,000.00
TWP. Vehicles and Equipment Rental	0.00	2,000.00	2,000.00
Chemicals and Testing	6,185.49	9,000.00	9,000.00
Debt (Interest and Principal)	92,764.98	123,686.64	123,686.64
Other (Taxes, Grass Cutting)	60,583.09	6,686.00	6,725.00
<b>Victoria Harbour</b>			
Hydro, Water, and Gas	102,721.88	146,942.00	146,942.00
Collection Repairs and Maintenance	37,356.82	55,000.00	55,000.00
Building Repairs and Maintenance	110,290.84	70,000.00	70,000.00
Sludge Disposal	154,859.94	143,000.00	143,000.00
TWP. Vehicles and Equipment Rental	0.00	1,000.00	1,000.00
Chemicals and Testing	8,596.68	9,000.00	9,000.00
Debt (Interest and Principal)	162,320.16	161,780.16	161,569.16
Other (Taxes, Grass Cutting)	45,367.82	22,045.00	22,200.00
<b>Vehicles</b>			
Fuel, License, and Insurance	7,707.63	12,633.00	12,795.00
Repairs and Maintenance	2,164.91	6,000.00	6,000.00
<b>Transfer to Own Funds</b>			
Vehicle Reserve Transfer	9,000.00	9,000.00	9,000.00
Transfer to Reserve	654,258.00	654,257.50	704,843.50
<b>TOTAL EXPENSES</b>	<b>2,174,531.49</b>	<b>2,467,890.00</b>	<b>2,574,182.00</b>
<b>TOTAL WASTEWATER</b>	<b>(483,294.23)</b>	<b>0.00</b>	<b>0.00</b>

TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>OPERATIONAL SERVICES</b>			
<b>Water</b>			
<b>REVENUE</b>			
Billings	2,159,306.05	2,880,559.00	2,914,265.00
Late Payment Penalties	506.84	25,000.00	25,000.00
Transfers from Reserves / Reserve Funds	0.00	90,608.19	90,608.19
Interest	0.00	40,000.00	40,000.00
Vacant Lot Levies	40,016.00	40,016.00	40,016.00
Other	140.00	1,000.00	1,000.00
<b>TOTAL REVENUE</b>	<b>2,199,968.89</b>	<b>3,077,183.19</b>	<b>3,110,889.19</b>
<b>EXPENSES</b>			
<b>Administrative / Overhead</b>			
Salaries and Benefits	486,263.14	640,773.00	672,011.00
Insurance / Insurance Deductible	86,824.16	101,036.00	104,189.00
Contracted Services	4,961.93	12,500.00	30,500.00
Communications	9,455.99	12,400.00	12,400.00
Master Servicing Study	0.00	100,000.00	100,000.00
Plant Supplies and Equipment	3,815.69	15,400.00	15,400.00
Water Debt - DCA (Interest and Principal)	45,332.60	90,608.19	90,599.19
C of A Upgrades Debt (Interest and Principal)	247,124.92	489,709.84	489,392.84
Other	23,588.15	44,163.00	50,895.00
<b>Tay Area WTP</b>			
Hydro, Water, and Gas	97,233.58	109,942.00	109,942.00
Equipment Repairs and Maintenance	97,859.86	50,000.00	50,000.00
Building Repairs and Maintenance	0.00	10,000.00	10,000.00
Chemicals, Testing, and Disposal	112,772.44	138,000.00	88,000.00
Contracted Services	3,192.41	20,000.00	22,000.00
Other (Taxes, Grass Cutting)	10,352.17	10,773.00	10,850.00
<b>Tay Area Water Distribution</b>			
Hydro, Water, and Gas	22,824.77	38,100.00	38,100.00
Equipment Repairs and Maintenance	74,788.72	100,000.00	60,000.00
TWP. Vehicles and Equipment Rental	0.00	8,000.00	8,000.00
Contracted Services	19,237.94	47,187.00	47,187.00
Other (Taxes, Grass Cutting)	5,977.33	6,432.00	6,625.00
<b>Rope WTP</b>			
Hydro and Telephone	10,375.57	20,700.00	20,700.00
Equipment Repairs and Maintenance	23,144.69	35,000.00	25,000.00
Building Repairs and Maintenance	1,060.34	0.00	0.00
Chemicals, Testing, and Disposal	22,790.28	31,000.00	31,000.00
Other (Taxes, Outside Services)	2,910.30	5,386.00	5,425.00
<b>Vehicles</b>			
Fuel, License, and Insurance	6,713.65	13,884.00	14,187.00
Repairs and Maintenance	2,565.52	6,000.00	6,000.00
<b>Transfer to Own Funds</b>			
Transfer to Reserve	919,789.68	920,189.16	992,486.16
<b>TOTAL EXPENSES</b>	<b>2,340,955.83</b>	<b>3,077,183.19</b>	<b>3,110,889.19</b>
<b>TOTAL WATER</b>	<b>(140,986.94)</b>	<b>0.00</b>	<b>0.00</b>

TOWNSHIP OF TAY  
2021 OPERATING BUDGET

	2020 YTD Actual 06-11-20	2020 BUDGET	2021 BUDGET
<b>OPERATIONAL SERVICES</b>			
<b>Parks, Recreation and Facility Services</b>			
<b>REVENUE</b>			
Grants (Includes Deferred Revenue)	0.00	16,350.00	0.00
Program Registration	3,083.95	64,500.00	64,500.00
Tay Community Rink	9,850.00	23,000.00	23,000.00
Community Rentals	18,948.77	33,247.00	31,774.00
Donations	4,934.20	3,000.00	3,000.00
Other (Prior Year Surplus and Grass Cutting)	5,022.00	5,022.00	5,525.00
<b>TOTAL REVENUE</b>	<b>41,838.92</b>	<b>145,119.00</b>	<b>127,799.00</b>
<b>EXPENSES</b>			
<b>Recreation Programming</b>			
Salaries and Benefits	41,667.13	105,059.00	101,732.00
Administrative / Overhead	8,439.98	17,150.00	17,150.00
Camp and Program Costs	3,469.87	50,200.00	50,200.00
<b>Parks</b>			
Salaries and Benefits	477,238.71	730,433.00	735,324.00
Insurance / Insurance Deductible	50,223.66	42,935.00	54,149.00
Administrative / Overhead	44,223.70	57,000.00	57,000.00
Parks, Facilities, and Diamonds	150,448.30	190,079.58	190,566.58
Community Centres	19,222.42	34,302.00	34,302.00
Grant Program Expenses	16,553.81	16,350.00	0.00
<b>Vehicles and Equipment</b>			
Vehicle Fuel, License, and Insurance	12,158.20	20,316.00	20,941.00
Vehicle Repairs and Maintenance	8,375.88	10,000.00	10,000.00
Equipment Rental and Fuel	906.17	5,000.00	5,000.00
Equipment Repairs and Maintenance	14,242.25	15,000.00	15,000.00
<b>Library Grant</b>	<b>465,444.00</b>	<b>465,444.00</b>	<b>478,524.00</b>
<b>Transfer to Own Funds</b>			
Municipal Fleet, Buildings, Trail/Docks	103,000.00	103,000.00	108,000.00
Capital	63,500.00	63,500.00	63,500.00
<b>TOTAL EXPENSES</b>	<b>1,479,114.08</b>	<b>1,925,768.58</b>	<b>1,941,388.58</b>
<b>TOTAL PARKS, RECREATION AND FACILITY SERVICES</b>	<b>(1,437,275.16)</b>	<b>(1,780,649.58)</b>	<b>(1,813,589.58)</b>

TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**OPERATIONAL SERVICES**  
**ROAD OPERATIONS**

GOVERNMENT OF CANADA (GAS TAX REBATE)	\$	(318,198)
TRANS OPERATING BUDGET		(297,063)
TRANSFER INVESTMENT INCOME FROM OPERATING		(101,000)
TRANS FROM RESERVE FUNDS		(54,000)
PRIOR YEAR SURPLUS/DEFICIT		(137,000)
TRANSFER FROM RESERVES		(642,000)
Infrastructure/Bridges Reserve	\$	(453,500)
Capital Infrastructure Reserve	\$	(188,500)

**INFRASTRUCTURE/BRIDGES**

TENDERED CONTRACTS - Carry Forward	136,500
Rosemount Road - South Bridge (RB5) Design & Approvals	
Rumney Road Culvert (RC1)	25,000
Rosemount Rd. North Bridge (RB4) - Guide Rail	20,000
Granny White Bridge - Hog Creek (RB6) - Restoration	272,000

**PUBLIC WORKS OTHER**

King Road Turn Around	7,500
Bayside Avenue Turnaround (2)	40,000
Public Works Shop Parking Lot Patch	15,000
Public Works/Parks Yard Resurfacing	100,000
Albin Road Guide Rail	13,000
Grandview Road Guide Rail	13,000
Pole Mounted Radar Board	10,000
Roads Shop roof Repair on Corp Serv.	

**2021 ROAD PROGRAM**

TENDERED CONTRACTS	770,261
Davidson Street (Fourth to Third) - Asphalt	11,000
Elliot Sideroad (Ron Jones Rd to Wood Rd - Surface Treated	117,700
Albin Road (West Limit to Pine St) - Asphalt	154,000
BaySt (Park St. to West St.) - Asphalt	75,900
To Be Determined	411,661

**SIDEWALKS**

TENDERED CONTRACTS - Carry Forward	127,000
Seventh Avenue	

**TOTAL ROAD OPERATIONS**

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TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**STREETLIGHTING**

TRANSFER FROM RESERVES  
Streetlighting Reserve \$ (55,000)

FIXTURES AND EQUIPMENT - Carry Forward 55,000

**TOTAL STREETLIGHTING** -

TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**WASTEWATER**

DEFERRED REVENUE - PP & GB Grant		(76,757)
DEBT (DCA)		(3,250,000)
DEBT		(4,626,000)
TRANSFER FROM RESERVES		(1,754,000)
Wastewater Capital Reserve	\$ (1,699,000)	
Contingency Reserve	\$ (55,000)	
EQUIPMENT		30,000
Capital Contingency Allowance (pumps, blowers etc.)		

**COLLECTION SYSTEM**

**PM WASTEWATER TREATMENT PLANT**

Control Panel Upgrades		15,000
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**VH WASTEWATER TREATMENT PLANT**

EQUIPMENT		30,000
Equipment replacement		
ENGINEERING - Carry Forward		500,000
Phase 2 upgrade - Design and Approval		
Phase 2 upgrade - Construction		9,000,000
OUTSIDE SERVICES - Carry Forward		131,757
PARADISE POINT & GRANDVIEW BEACH Hydrogeological Study		

**TOTAL WASTEWATER**

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TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**WATER**

TRANSFER INVESTMENT INCOME FROM OPERATING	(95,500)
TRANSFER FROM RESERVE FUNDS	(1,872,400)
TRANSFER FROM RESERVES	(2,158,900)
Water Capital Reserve	

**DISTRIBUTION SYSTEM**

Water Modelling Analysis	50,000
Distribution equipment	15,000
Port McNicoll Standpipe Inspection	5,000

**TAY AREA WATER TREATMENT PLANT**

<b>EQUIPMENT</b>	
Chlorine Analyzer Replacement	26,800
<b>TENDERED CONTRACTS</b>	
Phase 2 Upgrades - Construction	3,970,000

**ROPE WATER TREATMENT PLANT**

<b>EQUIPMENT</b>	
Control Panel upgrades	60,000

**TOTAL WATER**

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TOWNSHIP OF TAY  
2021 PROJECTS/CAPITAL BUDGET

**OPERATIONAL SERVICES  
PARKS, RECREATION AND FACILITY SERVICES**

GRANTS - COUNTY OF SIMCOE	\$	(30,000)
GRANTS - ENERGY REBATE		
DEFERRED REVENUE		(15,000)
SALE OF FIXED ASSETS		-
PRIOR YEAR SURPLUS		(3,500)
TRANS OPERATING BUDGET		(63,500)
TRANSFER FROM RESERVE FUNDS		(13,500)
TRANSFER FROM RESERVES		(287,716)
Municipal Reserves - Infrastructure/Bridges	(30,000)	
Municipal Reserves - Buildings	(140,700)	
Municipal Reserves Tay Shore Trail/ Albert Street Docks Reserve	(6,500)	
Parks & Recreation Reserve	(110,516)	
<b>MACKENZIE BEACH PARK</b>		
PARK IMPROVEMENTS - Carry Forward		45,516
BUILDING IMPROVEMENTS - Carry Forward		144,200
Accessibility Washroom Upgrade		
<b>OAKWOOD PARK</b>		
LAND IMPROVEMENTS - Carry Forward		40,000
Hard surface area / drainage		
<b>PATTERSON PARK</b>		
EQUIPMENT		55,000
Play Structure	35,000	
Accessibility Connection for Pavillion - Carry Forward	20,000	
<b>BRIDGEVIEW PARK</b>		
PARK IMPROVEMENTS		10,000
Ball Diamond Refurbishment		
<b>GOVERNMENT DOCK (WAUBAUSHENE)</b>		
Concrete refurbishment		20,000
<b>TAY SHORE TRAIL</b>		
LAND IMPROVEMENTS		60,000
Bridgeview Park Connection Asphalt	\$50,000	
Bridge work (St. Marie TB1)	\$10,000	
<b>OAKWOOD COMMUNITY CENTRE</b>		
BUILDING IMPROVEMENTS		20,000
East Wall Repairs		
<b>PORT MCNICOLL COMMUNITY CENTRE</b>		
BUILDING IMPROVEMENTS		8,000
Eavestroughs		
<b>PORT MCNICOLL YOUTH CENTRE</b>		
BUILDING IMPROVEMENTS		7,000
Indoor lighting		
<b>EQUIPMENT</b>		3,500
Water Refill Station (Location TBD)		
<b>TOTAL PARKS, RECREATION AND FACILITY SERVICES</b>		-